



NORFOLK COUNTY SUMMARY
2021 Capital Status Report with Life-to-Date (LTD) Actuals

Description	Year Approved	Total Approved Budget (\$)	LTD Actual Expenditures (\$)	Expenditure Variance (\$)	Date Tender/PO Awarded mm-yy	Estimated Completion Date mm-yy	Project Status At Dec 31, 2021	Status Comments
Corporate								
Corporate								
3432103 Project DOMUS	2021	755,000	459,501.46	(295,498.54)	Dec-20	Jun-22	Open	Project near completion, however there are outstanding invoices and some delays with minor components for this project. Project will be within budget and closed during 2022.
2132001 Lean Process Review - Modernization Funding	2020	150,000	0.00	(150,000.00)	Jun-22	Dec-22	Open	Projects to be completed in conjunction with the Customer Service Strategy following procurement of Customer Relationship Management system. Tender to be issued for Q2 2022 and project completed by Q4 2022.
4131801 Multi-Use Complex Development Costs	2018	1,200,000	3,652,376.00	2,452,376.00	Jul-18	Jun-22	Open	The former HUB lands at 682 Ireland Road, Simcoe sold on September 2, 2021. One further component of the transaction is yet to be completed between the buyer and the Haldimand Norfolk Housing Corporation with respect to the transfer of a portion of the lands to the Housing Corporation for an affordable housing development. Should this proceed the County will not receive an additional \$200,000 currently being held in trust, if this does not proceed the County will receive and additional \$200,000 from the transaction.
Total Corporate		2,105,000	4,111,877.46	2,006,877.46				
Total Corporate		2,105,000	4,111,877.46	2,006,877.46				
Requisitions from Boards & Agencies								
Norfolk County Public Library								
9132101 2021 Library Materials	2021	316,000	304,690.47	(11,309.53)	Jan-21	Dec-21	Closed	Project complete for 2021 and within budget. Recommendation is to close the project.
9132002 Security & Technology for Libraries	2020	40,000	41,277.14	1,277.14	Nov-20	Dec-20	Closed	Project complete at end of 2020 and was originally closed but reopened to amend funding source. Recommendation is to close project and amend funding source from Debt Proceeds to the County Library Reserve, as there are sufficient funds within the reserve to support the funding of this project.
9132102 2021 Security & Technology for Libraries	2021	20,000	0.00	(20,000.00)		Dec-22	Open	The I.T. Dept. and our Integrated Library Services vendor are working through technical compatibility issues and testing new slip printers for all staff workstations. Present slip printers are not reliable.
9132104 Simcoe Library - Partial Roof Replacement	2021	300,000	8,386.25	(291,613.75)	Mar-22	Jun-22	Open	Will be tendered with all roof replacements and will be issued in March. Construction to be complete in summer 2022.



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9132105 Simcoe Library Heat Pumps (17)	2021	85,000	0.00	(85,000.00)	Aug-21	Jul-22	Open	Tender issued and awarded, backordered equipment to be installed in April 2022.
Total Norfolk County Public Library		761,000	354,353.86	(406,646.14)				
Police Services								
9432001 Speed Watch Signs	2020	47,000	25,796	(21,203.84)	Jun-21	Jun-22	Open	This project was tendered and awarded in 2021. Roads has the speed watch signs and will be installed weather permitting. Project is to stay open until installed.
9432101 Speed Watch Signs	2021	47,000	25,796	(21,203.84)	Jun-21	Jun-22	Open	This project was tendered and awarded in 2021. Roads has the speed watch signs and will be installed weather permitting. Project is to stay open until installed.
Total Police Services		94,000	51,592	(42,407.68)				
Total Requisitions from Boards & Agencies		855,000	405,946	(449,053.82)				
Office of the CAO								
Office of the CAO								
2132002 Forestry Farm Gas Well Engineering Study	2020	715,000	91,755	(623,245.35)	Nov-20		Open	Staff report and presentation to be brought forward to Council in April 2022. Completion of project subject to input received from Council.
2132003 Parking Study - LP/TP/PD	2020	175,000	0	(175,000.00)		Dec-22	Open	Project to be initiated in 2022 and to be managed by the operations division.
Total Office of the CAO		890,000	91,755	(798,245.35)				
Clerks & By-Law								
2102101 Agenda Management System	2021	15,000	23,863	8,862.72	Mar-21	Dec-21	Closed	Project complete over budget due to implementation and training related expenditures. Recommendation is to close the project and to fund the variance from the general fund.
Total Clerks & By-Law		15,000	23,863	8,862.72				
Fire								
7431704 Fire Station Building Repairs & Maintenance	2017	125,000	97,362	(27,637.94)	Sep-20	Sep-22	Open	This project is currently being finalized and is expected to be completed by the 3rd quarter of 2022.
7431809 Car 5 (FPO) Mini Van Replacement with Pickup	2019	47,000	44,556	(2,444.38)	Nov-19	Apr-21	Closed	Project substantially completed in 2020 within budget but remained open for final invoicing in 2021. Recommendation is to close the project.
7431903 Rescue 2 - Stn#2 Port Dover	2019	855,000	457,156	(397,844.44)	Dec-20	Apr-22	Open	This vehicle is still in the building process. We have received and paid for the chassis portion of this vehicle and is currently at the vehicle manufacturer facility. Ongoing material shortages are delaying the project. We are being told that this project will be completed in 2022



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7431906 Washer Extractors / Dryers (4)	2020	70,000	64,570	(5,429.62)	Oct-20	May-21	Closed	Project complete within budget. Recommendation is to close the project.
7431910 Car 6 (CSO) Mini Van Replacement with Pickup	2019	47,000	44,556	(2,444.38)	Nov-19	Apr-21	Closed	Project substantially completed in 2020 within budget but remained open for final invoicing in 2021. Recommendation is to close the project.
7431911 Car 1 (Fire Chief) Mini Van Replacement with Pickup	2019	47,000	44,556	(2,444.38)	Nov-19	Apr-21	Closed	Project substantially completed in 2020 within budget but remained open for final invoicing in 2021. Recommendation is to close the project.
7431912 Fire Department Support Trailer	2019	15,000	14,376	(623.51)	Dec-19	Mar-21	Closed	Project completed in 2021 within budget. Recommendation is to close the project.
7432006 Fire Management Information System	2021	125,000	0	(125,000.00)	In Process		Open	RFP for procurement being finalized currently. No estimated completion date is currently available.
7432008 SCBA Air Compressor - Stn#2 Port Dover	2020	53,000	0	(53,000.00)	Oct-21	Apr-22	Open	Unit expected to be delivered and installed during first half of 2022.
7432105 Washer Extractors / Dryers (4)	2021	70,000	0	(70,000.00)	Nov-21	Apr-22	Open	The 4 units have been delivered. We are currently awaiting quotes for installation. Installations cost are unknown at this time.
7432106 SCBA Air Compressor - Fire Station #2 Port Dover	2021	63,000	0	(63,000.00)	Oct-21	Apr-22	Open	Unit purchased to be delivered by April 2022.
7432107 Fire Station #6 Courtland - HVAC Replacement	2021	15,000	14,334	(666.10)	Sep-21	Dec-21	Closed	Work completed within budget during 2021. Recommendation is to close the project.
7432108 Replace AC Split Unit - Fire Station #2 Port Dover	2021	5,000	0	(5,000.00)		Dec-21	Open	Work completed within budget pending final invoice to be paid in 2022. Project to be closed at next capital status once final expenses are incurred.
7432109 Plumbing and Fixture Replacements - Fire Station #7 Langton	2021	13,000	7,021	(5,978.56)	Nov-21	Dec-21	Closed	This project was completed in 2021 within budget. Recommendation is to close the project.
7432304 2021 Infrared Thermal Imaging Camera Replacements	2021	22,000	21,833	(166.52)	Nov-21	Dec-21	Closed	This project was completed in 2021 within budget. Recommendation is to close the project.
7432404 Water Rescue Boat & Trailer #2 - Fire Station #9 Port Rowan	2021	40,000	0	(40,000.00)		Dec-22	Open	This project was delayed in 2021 due to COVID and supply challenges of this type of equipment globally. The project will be completed in 2022.
Total Fire Paramedic Services		1,612,000	810,320	(801,679.83)				



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7531903 Emergency Response Vehicle 09-A037	2020	100,000	84,211	(15,788.51)	Jun-20	Feb-21	Closed	Received delivery of the vehicles in February 2021 and final mechanical upgrades were completed by Norfolk County mechanics. Final costs per PO's 55473 & 55474 are \$51,547 per vehicle for projects 7531903 & 7532001. Final Invoice for both projects was paid in August 2021. Both projects are under budget as staff received favourable pricing on the vehicles. Vehicle is in operation currently. Recommendation is to close the project.
7532001 Emergency Response Vehicle 10-A038	2020	100,000	84,211	(15,788.51)	Jun-20	Feb-21	Closed	Received delivery of the vehicles in February 2021 and final mechanical upgrades were completed by Norfolk County mechanics. Final costs per PO's 55473 & 55474 are \$51,547 per vehicle for projects 7531903 & 7532001. Final Invoice for both projects was paid in August 2021. Both projects are under budget as staff received favourable pricing on the vehicles. Vehicle is in operation currently. Recommendation is to close the project.
7532004 2021 Ambulance Defibrillator Replacement Program	2021	100,000	98,929	(1,070.88)	Jun-21	Dec-21	Closed	Completed under budget due to favourable pricing. Cardiac Monitor/Defibrillator units are in operation currently. Recommendation is to close the project
7532009 EMS Resource Optimization Study - Modernization Funding	2020	20,000	0	(20,000.00)	Jul-20	Mar-22	Open	As noted on the December 30, 2020 Capital Status Report project is complete and under budget at a cost of \$13,000 plus applicable taxes. Still awaiting on final invoicing to close the project.
7532101 Flooring Replacement - EMS Base #1 Simcoe	2021	20,000	0	(20,000.00)		Dec-22	Open	Project has been delayed as the Covid-19 pandemic has meant several other priorities have occurred in Paramedic Services. Staffing challenges along with the limitation of public contractors allowed inside small areas with crew members have caused delay in completion. It is anticipated this project will occur in 2022.
7532106 EMS and Fire Optimization Study	2021	150,000	0	(150,000.00)			Open	Project remains open pending further consultation with the CAO and Fire Chief regarding future direction of the project. This will be re-evaluated during 2022.
Total Paramedic Services		490,000	267,352	(222,647.90)				
Total Office of the CAO		3,007,000	1,193,290	(1,813,710.36)				
Corporate Services								
Accessibility and Special Projects								



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3431802 Fibre Connectivity to Norfolk County Buildings	2018	601,000	373,875	(227,124.53)	Nov-19	Mar-21	Closed	Project is complete. Project was significantly under budget due to a change in scope. Waterford facilities were completed through the SWIFT program. Report CS 21-53 was brought to Council on September 14, 2021 where a Budget Amendment for \$15,700 for data connectivity services in Waterford was approved. No additional capital funds are required at this time. Recommendation is to close project.
3431904 Community Web Portal-Bldg By-Law Dev Eng & Planning	2020	60,000	77,112	17,111.55	Apr-20	Dec-22	Open	Additional costs have occurred including the acquisition of the cashiering module for integration of the cash receivables systems. Presently testing aspects of portal and working on the integration with Central Square. Funding recommendation to be brought forward at time of close.
3432001 Information Technology Replacement Program	2020	435,000	447,935	12,934.62	Jan-20	May-21	Closed	Project complete. The budget overage relates to the replacement of networking and firewall equipment due to the increase in demand for staff working remotely which required a larger capacity to properly support the required performance. Recommendation is to close project and fund the budget variance from the Office Automation Equipment Reserve.
3432002 IT Digitalization Projects - Modernization Funding	2020	60,000	41,215	(18,784.74)	Nov-20	Jun-22	Open	Virtual City Hall and Paymentus integration software have been purchased. Cost of implementing Business Licensing under review. Anticipated to remain within budget.
3432101 2021 Information Technology Replacement Program	2021	640,000	419,392	(220,608.23)	Jan-21	Jun-22	Open	In the process of finalizing outstanding purchases and can be closed by June 2022. This project is anticipated to be within budget.
3432204 IT Digitalization Initiative	2021	100,000	0	(100,000.00)		Dec-22	Open	There are outstanding invoices for this project to be paid in 2022. Project is still on-going however it should be completed by the end of 2022
Total Information Technology Financial Management & Planning		1,896,000	1,359,529	(536,471.33)				



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4132003 Development Charges Study	2020	75,000	40,650	(34,349.69)	Aug-21	Jul-22	Open	Project near completion with delays caused by COVID-19. Engagement with stakeholders to occur in Q2 2022 (with both developers and Council). Additional review of discretionary grants to be included in DC by-law currently under way. Complete background study and by-law to be presented to Council for approval in July 2022.
Total Financial Management & Planning		75,000	40,650	(34,349.69)				
Total Corporate Services		2,630,000	1,414,148	(1,215,851.59)				
Environmental & Infrastructure Services								
Engineering								
5132001 Contract Administration Software - Modernization Funding	2020	25,000	0	(25,000.00)			Open	Project to remain open if modernization funding available. Project funding to be re-evaluated with recommendation to be made at next capital status update.
5531411 Misner Dam Rehabilitation	2019	2,300,000	2,343,089	43,089.13	Oct-19	May-21	Open	Project is complete and currently in the warranty period. Project came in over budget due to voids found in the bedrock. Considerable time and effort was required to install the rock anchors. Buoy line yet to be replaced. Funding recommendation to be made at time project closer.
5531452 Structure 984503 - Big Creek Bailey Bridge	2012	1,800,000	151,077	(1,648,922.52)	Feb-22	Dec-22	Open	RFP for Design/Build of Single Lane Bridge Replacement including Road reconstruction issued on Feb 4, 2022, closing March 8, 2022 as per Council direction.
5531512 Old Hill Road - Cedar Dr. to Front Road, Turkey Point	2015	950,000	27,877	(922,123.33)	Aug-16		Open	Scope of the Project is being re-identified, with plans to re-initiate Engineering in 2022. Project was on hold due to drainage issues and potential mitigation measures.
5531525 Structure D00013-Sideroad Lot 22 Bridge (LaSalette)	2020	1,723,000	1,657,621	(65,379.45)	Feb-20	Nov-20	Closed	Project substantially complete in November 2020 but remained open during 2021 to allow for final invoices to be paid. Project now completed under budget. Recommendation is to close project.
5531610 Watermain Replacement Lynn Park Subdivision Port Dover	2017	2,192,000	1,926,073	(265,927.31)	May-20	Nov-20	Closed	Project substantially complete in November 2020 but remained open during 2021 to allow for final invoices to be paid. Project now completed under budget. Recommendation is to close project.
5531615 Kent Street - Robinson St to Colborne St, Simcoe - Road Reconstruction	2017	2,605,000	2,304,149	(300,851.47)	Jan-20	May-21	Open	Project has been completed under budget, but remains in the warranty period. Project is to stay open until the close of the warranty period.



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5531704 Asphalt Resurfacing - Long Point Causeway - Road Reconstruction	2017	6,333,000	430,172	(5,902,828.30)	Jul-17	Sep-23	Open	Project is on hold. A report is planned to Council in Spring of 2022 for direction on how to proceed with road portion of work. This report is planned for after the permits have been obtained to proceed with construction of offsetting requirements.
5531715 St. Andrew St - Chapman to McNab, Pt Dover-Rd Reconstruction	2017	160,000	71,688	(88,312.12)	Dec-21	Sep-22	Open	Construction tender was awarded to J-AAR Excavating Limited in late 2021, with plans for Construction to begin in May of 2022.
5531719 Structure 985901 - Long Point Causeway Bridge	2018	8,238,000	6,153,493	(2,084,507.20)	Aug-20	Sep-22	Open	Construction ongoing. Phase 1 has been completed as of February 2022 with Phase 2 underway. Construction to be completed by the fall 2022. Due to required consultation and various approvals of stakeholders, there have been many adjustments to refine the scope, access route, as well as construction methodology to meet offsetting requirements, this has resulted in an unfavourable budgetary forecast. A comprehensive update is planned through a report to Council in Q2 of 2022. This report will include an update on construction costs for the Long Point Bridge as well as information and options for consideration to complete the resurfacing of the entire Long Point Causeway.
5531806 Crysler - Maple to Main, Delhi	2018	745,000	661,376	(83,623.80)	Apr-20	Nov-20	Closed	Project substantially complete in November 2020 but remained open during 2021 to allow for final invoices to be paid. Project now completed under budget. Recommendation is to close project.
5531808 Tyrell Street - Beckett to King, Simcoe	2020	2,318,000	1,184,905	(1,133,094.80)	Aug-20	Jun-22	Open	Phased due to COVID material shortage. Phase 1 completed in fall of 2021 with remainder to be constructed in spring of 2022.
5531810 Maple Avenue - Imperial St to Crysler St, Delhi	2018	713,000	620,292	(92,708.20)	Apr-20	Nov-20	Closed	Project substantially complete in November 2020 but remained open during 2021 to allow for final invoices to be paid. Project now completed under budget. Recommendation is to close project.
5531811 Hazel, Ryerse, Glendon, Swan, Douglas - Watermain, Pt Dover	2018	1,630,000	1,172,921	(457,079.44)	Jul-19	Dec-22	Open	Hazel, Ryerse, Glendon, Swan water main installation complete. Douglas Street to be constructed in spring of 2022.



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5531813 College Street Area Reconstruction - Waterford Phase 1 of 2	2018	3,883,000	3,537,695	(345,304.56)	Jun-19	Aug-20	Open	Construction complete, awaiting final engineering invoices and drawings prior to closing within budget. Expected savings from dewatering not being required which was included in tender.
5531817 Nelson St-Mergrl Dr to 400m E of Cumberland St, Pt Dover	2019	5,190,000	3,255,027	(1,934,973.45)	Nov-20	Dec-22	Open	Construction largely complete. Outstanding restoration to be completed in spring 2022.
5531828 South Drive - John St to Queen St, Simcoe	2019	170,000	105,632	(64,367.85)	Apr-20	Dec-22	Open	Construction tender was awarded to Sierra Infrastructure Inc. in late 2021, with construction beginning in 2022.
5531830 Don Jon Blvd - Hwy 6 to Jaylin Cres, Port Dover	2019	2,580,000	1,999,181	(580,818.62)	Feb-19	Dec-21	Open	Project is substantially complete. Project is to stay open until next capital status update to ensure final invoicing can be expensed to project.
5531840 Factory Alley Storm Sewer	2018	100,000	11,869	(88,130.80)	Mar-22	Oct-22	Open	Storm sewer design is ongoing. Easement agreements are in place. Utility issues currently being addressed. Construction tender is planned for March of 2022.
5531902 Structure 010107 - Gilbert Road Culvert	2019	725,000	43,088	(681,911.55)	Feb-19	Dec-23	Open	Staff will be meeting with LPRCA in March to review their Capital forecast and future of the Hay Creek Dam which directly affects the Gilbert Road Culvert. Staff will need to report back to Council
5531903 Maple Blvd, Elm Ave, Kiwanis Ave, Lakeside Lane Watermain Upgrades, Port Dover	2019	655,000	500,369	(154,631.22)	Mar-21	Oct-22	Open	Construction largely complete. Outstanding restoration to be completed in spring 2022.
5531904 Colborne St N - Robinson to Windham, Simcoe	2021	428,000	107,959	(320,040.74)	Dec-20	Dec-24	Open	Engineering is ongoing. Construction is planned for 2023/2024.
5531905 Bellevue Ave - Foster to Tyrell, Simcoe	2020	614,000	175,889	(438,110.99)	Aug-20	Jun-22	Open	Phased due to COVID material shortage. Phase 1 completed in fall of 2021 with remainder to be constructed in spring of 2022.
5531906 Ann Street - Main to East, Delhi	2019	1,591,000	1,249,125	(341,874.73)	Nov-19	Aug-21	Open	Project has been completed under budget, but remains in the warranty period. Project is to stay open until the close of the warranty period.
5531907 Lynn St-Chapman St E to Bridge St, Port Dover	2019	50,000	0	(50,000.00)		Dec-22	Open	Project may need to be closed or re allocated pending the closure and sale of Lynn Street. More comprehensive status update to be provided during 2022.
5531909 College St Area Reconstruction - Waterford Phase 2 of 2	2019	4,030,000	3,232,104	(797,896.46)	May-20	Jul-21	Open	Project has been completed under budget, but remains in the warranty period. Project is to stay open until the close of the warranty period.
5531924 Sunninghill Drive - Inglewood to Ryerse, Port Dover	2019	290,000	112,362	(177,637.58)	Dec-21	Dec-22	Open	Tender was awarded to R.F. Almas Company Limited in late 2021. Construction is planned to be completed in 2022.



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5531925 Structure 002501 - N Fertilizer Road Culvert	2020	582,000	606,112	24,112.22	Apr-20	Nov-20	Closed	Project substantially completed in November 2020. Project remained open during 2021 to allow for final invoicing. Recommendation is to fund the Variance of \$24,112 with the Roadway Reconstruction Reserve Fund, and to close project.
5531927 Pedestrian Cross Over West St, Simcoe	2019	90,000	63,801	(26,198.72)	Jul-21	Apr-22	Open	Project is substantially complete. Project is to stay open until next capital status update.
5531928 2019 Bridge Sustainability Program	2019	600,000	537,888	(62,112.04)	May-20	Dec-20	Closed	Project substantially complete in December 2020 but remained open during 2021 to allow for final invoices. Project now completed under budget. Recommendation is to close project.
5532002 Asphalt Resurfacing - Norfolk County Road 21	2021	1,620,000	1,259,212	(360,787.75)	Mar-21	Jun-22	Open	This project is substantially complete. There may be additional storm sewer work required. Project is to stay open until finalized.
5532007 Eagle Street - Norfolk Ave to Main St, Delhi	2020	50,000	1,119	(48,880.64)	Jan-23	Nov-23	Open	Project RFP awarded to Planmac and design is ongoing. Tender for construction is planned to be submitted in late 2022 or early 2023.
5532008 Norfolk Avenue - Western to Eagle, Delhi	2020	85,000	54,643	(30,357.42)	Jan-23	Nov-23	Open	Project RFP awarded to Planmac and design is ongoing. Tender for construction is planned to be submitted in late 2022 or early 2023.
5532022 Structure 981602-Big Creek Bridge (Forestry Farm Rd)	2019	1,849,000	1,431,628	(417,372.29)	Jun-20	Dec-20	Open	Project has been completed under budget, but remains in the warranty period. Deficiencies are being monitored and project is to stay open until the close of the warranty period.
5532024 Structure 000014 - Queensway Bridge	2019	4,123,000	2,777,871	(1,345,129.33)	Feb-21	May-22	Open	Construction ongoing. Completion date has been delayed from Dec 2021 to May 2022. Cause of delays were utility relocation, additional change orders to accommodate unanticipated project requirements and inclement weather.
5532026 King Street (Hwy 3) - James St. to Mill St., Delhi	2018	3,975,000	4,018,578	43,578.42	Jul-19	Aug-20	Open	Project has been completed over budget due to quantity overruns during construction, and additional work required for traffic control and line painting changes. This project remains in the warranty period and is to stay open until this period closes.
5532030 Pedestrian Cross Over - Cedar St, Simcoe	2021	100,000	110,622	10,621.71	Jul-21	Dec-21	Closed	Project completed over budget. Recommendation is to fund the variance from levy and to close project.



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5532032 Structure 000023 – Cedar Street Culvert	2020	237,000	256,184	19,184.24	Apr-20	Oct-20	Closed	Project completed over budget due to the culvert being in a worse condition than anticipated. Project remained open during 2021 to allow for final invoicing. Recommendation is to fund the Variance of \$19,184 with the Water Capital Replacement Reserve Fund, and close project.
5532035 Storm Water Management Survey	2020	40,000	40,297	296.96	Feb-21	Jun-22	Open	Project is substantially complete. Project to be completed during 2022. Final funding recommendation will be made for 2022 capital status.
5532037 RAB Site Plan Deficiencies	2020	75,000	0	(75,000.00)			Open	Consideration given to defer project to include in future Queen St reconstruction project.
5532102 Asphalt Resurfacing - Forestry Farm Road	2021	2,200,000	1,208,572	(991,427.98)	Mar-21	Jun-22	Open	Project is substantially complete, significantly under budget due to alternative resurfacing options. Project is to stay open until next capital status update to allow for project to be finalized.
5532114 2021 Sidewalks & Walkways Reconstruction	2021	296,000	247,385	(48,614.97)	Aug-21	Nov-21	Open	Project has been completed under budget, but remains in the warranty period. Deficiencies are being monitored and project is to stay open until the close of the warranty period.
5532115 Structure 987404 - County Line	2020	538,000	434,678	(103,321.93)	Mar-20	Oct-21	Open	Project has been completed under budget, but remains in the warranty period. There is remaining costs associated to this project expected from Hydro One. Haldimand County to contribute 50% of project costs. Project is to stay open until the close of the warranty period.
5532119 Asphalt Resurfacing - Norfolk County Road 21	2021	375,000	367,691	(7,308.66)	Mar-21	Jun-22	Open	Project is substantially complete. Project is to stay open until next capital status update to allow for final invoicing and work to be completed.
5532120 Asphalt Resurfacing-NC Rd 19 E, Hwy 24-Old Hwy 24	2021	616,000	546,185	(69,815.01)	Mar-21	Jun-22	Open	Project is substantially complete. Project is to stay open until next capital status update to allow for final invoicing and work to be completed.
5532121 Asphalt Resurfacing-NC Rd 19 E, Cockshutt Rd-Villa Nova Rd	2021	945,000	883,281	(61,718.94)	Mar-21	Jun-22	Open	Project is substantially complete. Project is to stay open until next capital status update to allow for final invoicing and work to be completed.
5532125 Structure 010046 – Lot 23 Concession 11 Townsend	2021	120,000	29,796	(90,203.71)	Feb-22	Oct-22	Open	Tender was recently awarded to Urbanlink Civil Ltd. in February of 2022. Construction is planned to start in March of 2022.



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5532126 2021 Bridge Sustainability Program	2021	306,000	188,023	(117,976.76)	Aug-21	Dec-21	Open	Project has been completed under budget, but remains in the warranty period. Deficiencies are being monitored and project is to stay open until the close of the warranty period.
5532127 Asphalt Resurfacing - Jenkins Rd - Cockshutt Road to Brant Mill Rd	2021	225,000	0	(225,000.00)			Open	This project is under the management of Brant County. Norfolk County has recently been invoiced for our contribution, and project continues to be monitored.
5532128 East Quarterline Road Slope Stabilization Study	2021	30,000	5,408	(24,591.97)	May-21		Open	Opinions analysis of costing completed. Report to Council required to determine how to proceed.
5532129 Structure P000009 - Hawthorne Ave Bridge Rehabilitation	2021	102,000	0	(102,000.00)		Nov-22	Open	RFP for Engineering Services to be awarded. Construction is planned to begin in July of 2022.
5532130 Norfolk County Road 21 - Church St to Easterly 450m, Lynedoch	2021	225,000	8,378	(216,621.68)	May-21	Dec-23	Open	Tender for Engineering was awarded to G. Douglas Vallee Ltd in May of 2021. Partnering with drainage and developer. Construction is scheduled for 2023. Potential deficit in construction budget therefore future funding recommendation may be required.
5532131 New Sidewalk Cockshutt Rd - Dover Mills to Ryerse	2021	30,000	8,554	(21,445.55)	May-21		Open	Engineering complete. Tender is being prepared for 2022 construction.
5532215 Structure 970502-Black Creek Culvert (Cockshutt Rd)	2020	711,000	590,963	(120,037.45)	Apr-20	Oct-21	Open	Project has been completed under budget, but remains in the warranty period. Deficiencies are being monitored and project is to stay open until the close of the warranty period.
5532219 Structure 010052 - Lot 9 Concession 8 Road Bridge	2020	707,000	634,346	(72,653.67)	Mar-20	Oct-21	Open	Project has been completed under budget, but remains in the warranty period. Deficiencies are being monitored and project is to stay open until the close of the warranty period.
5532220 Structure 983701 - Swimming Pool Road Bridge	2020	156,000	66,291	(89,709.15)	Mar-20	Dec-22	Open	Tender is closed. Construction to start March - Oct. 2022
5532222 Evergreen Hill Rd - Queen St to Norfolk St, Simcoe	2018	500,000	76,642	(423,357.77)	Jun-18	Dec-21	Closed	Engineering has begun. Closed during Capital budget process due to feasibility. Project was replaced in 2022 capital budget by project 5532235. Recommendation is to close project.
5531446 Removal of Structure 010038 - Porter Bridge, Marburg Rd	2021	288,000	148,057	(139,942.69)			Open	Project underway pending future report to Council regarding the necessity of this project going forward.
5531447 Structure 000110 - Removal Big Creek Bridge, Concession A	2021	428,000	96,443	(331,557.04)	Jul-21	Dec-21	Open	Tender was awarded to Simon Construction Ltd. In July 2021. Project is completed, but there are minor additional invoices to be paid. Project to stay open to allow for final invoicing.



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5532226 Structure 000004 - Victoria St. Bridge	2021	165,000	19,095	(145,904.80)	Jul-21	Nov-23	Open	Engineering ongoing. Construction delayed to 2023 season to deal with utility relocations in 2022
5532231 Hill St - Tyrell to Dead End, Simcoe	2021	340,000	231,023	(108,977.40)	Mar-21	Jun-22	Open	Phased due to COVID material shortage. Phase 1 completed in fall of 2021 with remainder to be constructed in spring of 2022.
5532232 Union St - Bellevue to Dead End, Simcoe	2021	240,000	60,457	(179,543.38)	Mar-21	Jun-22	Open	Phased due to COVID material shortage. Phase 1 completed in fall of 2021 with remainder to be constructed in spring of 2022.
5532304 Structure 010045 - Lot 23 Concession 12 Townsend	2021	120,000	18,126	(101,873.57)	Feb-22	Oct-22	Open	Tender was recently awarded to Urbanlink Civil Ltd. in February of 2022. Construction is planned to start in March of 2022.
5532501 James Street - King to Argyle, Delhi	2019	3,538,000	2,885,649	(652,350.68)	Oct-19	Jun-22	Open	Construction largely complete. Outstanding restoration to be completed in spring 2022.
5532507 Union Street - Colborne to Norfolk Street, Simcoe	2020	1,500,000	1,368,112	(131,887.55)	Jun-21	Dec-21	Open	Project has been completed under budget, but remains in the warranty period. Project is to stay open until the close of the warranty period.
5632104 2021 Surface Treatment Program	2021	3,318,000	2,873,849	(444,151.32)	Jun-21	Dec-21	Closed	Project completed for 2021. Recommendation is to close project.
Total Engineering		83,483,000	57,189,994	(26,293,005.63)				
Waste Management								
5731503 Tom Howe - Final Grading & Seeding	2015	200,000	102,337	(97,662.57)	Oct-15		Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5731508 Canborough - Cell 1 Closure	2015	171,000	23,453	(147,546.98)	Oct-17		Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5731610 Simcoe Transfer Station Site Transition	2016	3,625,000	1,284,443	(2,340,557.09)	Jun-16	May-22	Open	The security cameras are close to being completed and this should wrap up this work with no further requirements for additional expenditures. The organics program is still under development with an uncertain implementation date. It is suggested that this project be closed upon completion of the installation of the cameras and if an organics program goes forward then it be rebudgeted for in a new project. The \$2,300,000 allocated for the organics program would be included in a future Capital Budget as a placeholder, though actual estimated cost is not known at this time.



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5731611 Tom Howe - Leachate Transfer Station Upgrade	2016	226,000	32,465	(193,534.57)	Jul-16		Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5731709 Tom Howe Landfill Tire Fire Cell Leachate Collection	2017	141,000	0	(141,000.00)			Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5731907 South Walsingham Scale Replacement	2020	120,000	0	(120,000.00)			Open	As directed by Council in 2021, no capital funds have been spent towards this project. Similar to the comments made at the Capital Status Report at December 31st, 2020, it is recommended that the project remain open for the duration that South Walsingham Transfer Station remains in operation. This was intended to act as a contingency for the possible event that the scale were to suddenly break, in which a report to Council would be presented for potential remedies.
5731910 Tom Howe Landfill Gas Flare-Variable Frequency Drive	2020	9,000	0	(9,000.00)			Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5732008 Scale Replacement MRF	2020	200,000	0	(200,000.00)			Open	This project is on hold until further discussions are held regarding the future of the blue box transition program, and the future of the Material Recycling Facility. Due to the uncertainties, this project is recommended to remain open, similar to project 5731907.
5732009 MRF Lighting Replacement	2020	20,000	16,211	(3,788.80)	Jul-20	Feb-22	Closed	This project has been completed under budget due to favorable pricing on parts. Recommendation is to close project.
5732109 Tom Howe Landfill - SCADA - Software	2020	13,000	0	(13,000.00)			Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5732111 Tom Howe - Landfill Flare Upgrades	2021	162,000	0	(162,000.00)			Open	This project is overseen by Haldimand and is still ongoing with no confirmation received on estimated completion date.
5732112 Waste Collection Financial Modelling	2021	50,000	0	(50,000.00)	Feb-22	Jul-22	Open	This project is out for bid and is expected to be awarded in March with a completion date of July, 2022
Total Waste Management		4,937,000	1,458,910	(3,478,090.01)				
Total Environmental & Infrastructure Services		88,420,000	58,648,904	(29,771,095.64)				
Health & Social Services								



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HSS Administration								
6132001 Determinates of Health - Modernization Funding	2020	65,000	50,880	(14,120.00)	Aug-21	Dec-21	Open	Project complete with final council report presented in November 2021. Project to be closed at next capital status pending payment of final invoice.
Total HSS Administration		65,000	50,880	(14,120.00)				
Haldimand Norfolk Health Unit								
6532001 Dental Operatory and Upgrades - Gilbertson Office	2020	502,000	22,875	(479,124.79)	Oct-20	Dec-22	Open	Construction to begin March 2022 with expected completion date of May. Dental equipment confirmed for delivery in August 2022.
6532002 Operatory and Dental Suite - Dunnville Office	2020	323,000	199,580	(123,419.80)		Mar-22	Open	Final invoice from Haldimand County pending. Anticipated to be within budget. To be closed with subsequent capital status.
6532003 Electronic Medical Records System	2020	420,000	0	(420,000.00)			Closed	Provincial funding not confirmed for project. Currently utilizing Provincial system in conjunction with County's Filehold system. Recommendation is to close project.
6532004 Expansion of Dunnville Satellite Office	2020	125,000	0	(125,000.00)		Mar-21	Open	Project complete within budget. Project to be closed once final invoice received from Haldimand County.
Total Haldimand Norfolk Health Unit		1,370,000	222,455	(1,147,544.59)				
Norview Lodge								
6332004 Slings (31)	2020	26,000	25,481	(519.06)	Dec-20	Jun-21	Closed	Project has been completed under budget due to favourable vendor pricing. Recommendation is to close the project.
6332009 2021 Commercial Clothes Dryer - Large (4)	2021	40,000	0	(40,000.00)		Jun-22	Open	Staff will work with purchasing to procure four (4) commercial clothes dryers by the end of 2022 and expect to remain within the approved budget.
6332010 2021 Mobile Blanket Warmer (2)	2021	11,000	0	(11,000.00)		Jun-22	Open	A cost quotation of \$8507.14 (Net of HST) for the purchase of two (2) Mobile Blanket Warmers has been recently received. The purchase will proceed and is anticipated to remain within the approved budget.
6332016 2021 Mobile Sling Lift	2021	15,000	13,787	(1,212.56)	Jul-21	Jul-21	Closed	Project has been completed under budget due to favourable pricing. Recommendation is to close the project.
6332107 2021 Commercial Clothes Washer - 50lb - (2)	2021	26,000	0	(26,000.00)		Jun-22	Open	Staff will work with purchasing to procure the two (2) commercial washers by the end of 2022 and expect to remain within the approved budget.



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6332110 2021 Hot Water Tank (4)	2021	28,000	10,374	(17,625.57)	Dec-21	Mar-22	Open	Due to significant price increases only (2) of the (4) hot water tanks can be purchased within the current approved budget. The price per tank was \$10,374.43 each with the invoice for the second tank currently in the process of being posted. The remaining 2 water tanks will be rebudgeted in 2023.
6332114 2021 Pots & Pans Dishwasher	2021	10,000	0	(10,000.00)			Closed	Final cost quotation for the dishwasher has come in at \$37,651 (Net of HST). The current equipment continues to function well and replacement parts are readily available. This project will be revisited when the vendor advises that replacement parts are no longer being sold. Recommendation is to close the project.
6332115 2021 Carpet Replacement Program	2021	37,000	0	(37,000.00)			To Be Rebudgeted	Carpet replacement project was cancelled due to COVID-19 restrictions impacting access to Norview for non-essential service providers. Recommendation is to close the current project and rebudget for this when the conditions are favourable to do so.
6332116 2021 Steamer Oven	2021	6,000	0	(6,000.00)		Jun-22	To Be Rebudgeted	Due to significant price increases, final cost quote of the oven provided by the vendor was \$14,746.50. The current oven is currently in good working order for another year. Recommendation is to close the current project and rebudget the project in 2023.
6332117 2021 Nurse Call System	2021	80,000	15,047	(64,953.00)	Oct-21	Mar-22	Open	Project completion has been delayed due to supplier issues. The Nurse Call System is expected to be finished in 2022 and based on the issue of PO#57632 for \$73,946.54, project is anticipated to be completed within the approved budget.
6332118 Needlepoint Biopolar Ionization Units	2021	86,000	86,791	791.11	Feb-21	Jun-21	Closed	Project completed and fully invoiced in June 2021 and is over budget by a nominal amount. Recommendation is to close the project and to fund the variance from the 2021 Levy Supported Operating Budget.
Total Norview Lodge		365,000	151,481	(213,519.08)				
Total Health & Social Services		1,800,000	424,816	(1,375,183.67)				
Operations								
Parks								



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7131502 Dover Wharf Public Boardwalk Agreement	2015	150,000	0	(150,000.00)			Open	Staff are waiting for the DFO to release the lands to the developer before the Boardwalk can be finalized.
7331426 Normandale Crown Access Point	2011	28,000	7,632	(20,368.01)	Jan-15		Closed	Province to retain ownership of the property in Normandale and it will become part of Turkey Point Park as per the Province's announcement in 2021.
7331806 Seasonal Plus Controller - Port Dover Arena	2021	35,000	24,798	(10,202.00)	Nov-21	Nov-21	Closed	Project has been completed under budget. Recommendation is to close project.
7331836 Directional Wasserspouts & Deck Retiling - Annaleise Carr Aquatic Centre	2018	450,000	21,600	(428,400.00)	Sep-20		Open	This project is temporarily on hold until the completion of the Recreation Master Plan.
7331848 SRC Skatepark Relocaiton and Ramp Replacements	2021	55,000	3,114	(51,886.14)	Aug-21	Dec-22	Open	Project is ongoing. Skate Park has been removed from the Fair Board Property, with plans for relocation scheduled in Spring 2022 after public consultation for determining a final location.
7331865 Interior & Exterior Bldg Repairs - Wtfd Park Shop	2021	25,000	20,697	(4,302.67)		Dec-21	Closed	Project has been completed under budget. Recommendation is to close project.
7331911 Seasonal Plus Controller - Waterford Arena	2021	55,000	0	(55,000.00)		Mar-22	Open	Project has been completed with minor additional tuning required. Project to remain open until next capital status update, where all costs associated will have been incurred.
7331913 Steel Light Tower Replacement Program - WinDel Park	2019	145,000	141,245	(3,755.04)	Jan-20	Feb-21	Closed	Project has been completed under budget. Recommendation is to close project.
7331920 Dressing Room Construction - Port Dover Arena	2021	575,000	0	(575,000.00)	Feb-22	Sep-23	Open	RFP for architect awarded in February 2022. Site plan approval and design to be complete by December 2022 with plans for Construction in 2023.
7331940 Ice Resurfacer Laser Levelling System-WTFD Arena	2021	25,000	0	(25,000.00)	Mar-22	Aug-22	Open	Tender is in the process of being awarded, and project should be completed by the end of August 2022. Tender results were favorable.
7331951 Roof Remediation - Langton Community Centre	2019	34,000	16,745	(17,255.00)	Dec-19	Mar-21	Closed	Project has been completed under budget. Recommendation is to close project.
7331961 Rail Trail Directional Signage Replacement (32)	2019	15,000	14,169	(830.94)	Dec-19	Sep-21	Closed	Project has been completed under budget. Recommendation is to close project.
7331963 Washroom Renovation - Langton Community Centre	2019	157,000	93,624	(63,376.45)	Dec-19	Mar-21	Open	Project has been completed pending final invoices to be paid in 2022. Project to remain open until final expenditures incurred.
7331965 2019 Legal Transfers of Rural/Abandoned Cemetery Ownership	2019	10,000	5,467	(4,532.71)	Dec-19	May-21	Closed	Project has been completed under budget. Recommendation is to close project.



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7332002 Roadway Resurfacing - Oakwood Cemetery	2021	35,000	0	(35,000.00)		Mar-22	Closed	Project completed by internal resources as part of the 2021 operating budget. Recommendation is project to be closed.
7332004 Ice Resurfacers & Ice Levellers - Delhi Arena	2021	165,000	0	(165,000.00)	Jan-22	Jul-22	Open	Tender has been awarded to Engo Equipment Sales Ltd, with delivery expected in July of 2022
7332005 Briarwood Park Playground Replacement Program	2021	75,000	0	(75,000.00)	Mar-22	May-22	Open	Tender is currently in process of being awarded, with plan for Construction to be completed May 2022.
7332007 Legal Transfers of Rural/Abandoned Cemetery Ownership	2020	10,000	5,085	(4,915.14)	Dec-20	Dec-21	Closed	The transfer of ownership for the Hartford and Ukrainian Greek Orthodox cemeteries was completed in 2021. Recommendation is to close project.
7332011 SRC Seniors - Auto Floor Scrubber Replacement	2021	7,000	4,729	(2,271.00)	Jan-21	Mar-21	Closed	Project has been completed under budget. Recommendation is to close project.
7332019 Construct Skate Park - Waterford	2020	500,000	0	(500,000.00)			Open	Majority funding from Waterford Skate park Committee and fundraising efforts have stalled due to COVID19. Project will go forward when funding is in place.
7332026 Plate & Frame Heat Exchanger - Simcoe Talbot Gardens	2021	25,000	22,500	(2,500.00)	Sep-21	Sep-21	Closed	Project has been completed under budget. Recommendation is to close project.
7332027 Annex Room Flooring Replacement - VDCC	2021	8,000	0	(8,000.00)		May-22	Open	Vaccine Clinic at the VDCC and project has been on hold until the clinic are done. Anticipating completion spring 2022.
7332031 Fire Suppression System Hood Range - Wtfd CC	2021	10,000	0	(10,000.00)		Dec-22	Open	Project incomplete and is planned to be completed in 2022.
7332034 Parking Lot Refinishing - Delhi Quance Parking Lot	2021	10,000	0	(10,000.00)		Mar-22	Closed	Project completed by internal resources as part of the 2021 operating budget. Recommendation is project to be closed.
7332036 Water Piping Replacement - Culver Street	2021	22,000	10,888	(11,111.68)	Apr-22	Dec-22	Open	Engineering awarded, tender will be issued in Spring 2022 with construction in summer/fall 2022.
7332037 Railing Replacements - Delhi Friendship Centre	2020	13,000	9,256	(3,744.00)	Feb-21	Feb-21	Closed	Project has been completed under budget. Recommendation is to close project.
7332039 Dugout & Players Bench Refurb-Simcoe Lions	2021	33,000	0	(33,000.00)	Oct-21	May-22	Open	RFQ and award process completed fall 2021. Construction to be completed Spring 2022.
7332040 Mechanical Room Maintenance Platform - Delhi Arena	2020	12,000	0	(12,000.00)		Dec-22	Open	Project has been delayed due to COVID-19. Expectations are for project to be completed in 2022.
7332043 Pool Shell & Filtration System Upgrade - DKP	2021	15,000	0	(15,000.00)		Dec-22	Open	Project to be completed within 2022 along with Delhi Kinsmen Pool Building Rehabilitation.
7332046 Bull Pen - Delhi Arena Ball Diamond	2021	12,000	0	(12,000.00)		May-22	Open	Project has not yet been completed. Expectations are to be completed Spring of 2022.



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7332049 Parking Lot Surface Treatment - Port Dover Arena	2021	15,000	0	(15,000.00)			Closed	Project completed by internal resources as part of the 2021 operating budget. Recommendation is project to be closed.
7332052 SRC Conversion to Adult Community Centre	2021	714,000	97,439	(616,560.94)		Jun-22	Open	Project is underway. HVAC upgrade construction to be complete in Spring 2022. Project is ongoing.
7332106 2021 Legal Transfers of Rural/Abandoned Cemetery Ownership	2021	10,000	0	(10,000.00)		Jun-22	Open	The legal surveys for the Glen Meyer and Salem Cemeteries were completed in 2021. The legal transfer is pending and should be completed in 2022.
7332109 Delhi Arena - Auto Floor Scrubber Replacement	2021	7,000	4,729	(2,271.00)	Mar-21	Mar-21	Closed	Project has been completed under budget. Recommendation is to close project.
7332110 Dressing Room Construction - Waterford Arena	2021	575,000	0	(575,000.00)	Feb-22	Dec-24	Open	RFP for architect awarded in February 2022. Site plan approval and design to be complete by Dec. 2023 with plans for construction in 2024.
7332114 Hand Rail Installation - Langton Arena	2021	10,000	9,448	(552.00)	Nov-21	Nov-21	Closed	Project has been completed under budget. Recommendation is to close project.
7332116 Repl Desiccant Dehumidifier Wheel-Langton Arena	2021	33,000	15,169	(17,831.00)	Apr-21	May-21	Closed	Project complete within budget. Recommendation is to close project.
7332118 Oven Replacement - Langton Community Centre	2021	9,000	6,575	(2,425.00)	Feb-21	Feb-21	Closed	Project complete within budget. Recommendation is to close project.
7332120 Waterford Tricenturena Sound Barrier	2021	75,000	77,153	2,153.13	Aug-21	Feb-22	Open	Sound Barrier construction is completed and final noise study to be completed Feb. 2022. Budget of \$75K funded from contingency (2020 surplus funds). Recommendation is to fund variance from 2021 levy and close project.
7332122 Delhi Quance Park Improvements	2021	18,000	0	(18,000.00)			Open	Awaiting funds from Community Donations before commencing project, minimum 50/50 cost sharing was agreed upon at the in November 2021 by Council.
7332210 Dressing Room Construction - Delhi Arena	2021	575,000	0	(575,000.00)	Feb-22	Dec-23	Open	RFP for architect awarded in February 2022. Site plan approvals and design to be complete by December of 2022 with plans for Construction in 2023.
7332211 Compressor - Waterford Arena	2021	100,000	23,898	(76,102.00)	Apr-21	Dec-21	Closed	Project Completed in 2021 with repurposed compressors from the Simcoe Rec. Centre resulting in significant savings. Recommendation is to close project



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5431617 3/4 Ton Van - V081	2021	60,000	0	(60,000.00)	In Process		Open	Tender in the process of being awarded to East Court Ford Lincoln for the purchase of this Van to be supplied to the Water and Wastewater department. Will be highlighted in March 8th SOBAR as there was a Change in Scope as the high-roof van as budgeted was procured as a standard height van due to department's requirements.
5431721 One Ton Truck - T494	2017	55,000	0	(55,000.00)	May-20	Feb-21	Closed	Project originally proposed in 2017 to replace existing truck. Department determined that project did not need to proceed as indicated in previous capital status reports. Department has confirmed budget no longer required. Recommendation is that project be closed.
5431802 Motor Grader - G861	2021	480,000	0	(480,000.00)	Oct-21	Jul-22	Open	Tender was awarded to Toromont Cat in late 2021 for purchase. Due to supply chain issues, this equipment is not expected to be received until July of 2022. Project to stay open until next capital status update.
5431904 2019 One Ton Truck Replacement	2019	80,000	83,095	3,095.41	May-20	Feb-21	Closed	Tender was awarded to Blue Mountain Chrysler Ltd. in 2020 for purchase. Bid 1301 was for the purchase of 3 One Ton Trucks (Projects 5431912, 5431913, 5431904). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these three vehicles. The negative variance in this project is recommended to be funded from the Capital Equipment Pool Reserve. Recommendation is to close the projects.
5431905 Flusher/Vacuum Replacement - T810	2020	580,000	0	(580,000.00)	Dec-20	Oct-22	Open	Tender was awarded to Carrier Truck Centres Inc. for purchase. Due to supply chain issues, this equipment is not expected to be received until October of 2022.



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5431907 Single Axle Truck Replacement Program	2020	350,000	287,036	(62,963.53)	Jun-20	Sep-21	Closed	Per CS 20-01, 4 Single Axle Trucks (projects 5431907, 5431908, 5432223, and 5432224) purchased with one tender for total amount of \$1,148,000 (Rounded, Net of HST). Due to production delays, vehicles were to be received individually over time. All 4 vehicles have been received and are in service. Recommendation is to close projects.
5431908 Single Axle Truck Replacement Program	2020	350,000	287,036	(62,963.53)	Jun-20	Sep-21	Closed	Per CS 20-01, 4 Single Axle Trucks (projects 5431907, 5431908, 5432223, and 5432224) purchased with one tender for total amount of \$1,148,000 (Rounded, Net of HST). Due to production delays, vehicles were to be received individually over time. All 4 vehicles have been received and are in service. Recommendation is to close projects.
5431912 2019 One Ton Truck Replacement	2019	80,000	64,428	(15,572.46)	May-20	Feb-21	Closed	Tender was awarded to Blue Mountain Chrysler Ltd. in 2020 for purchase. Bid 1301 was for the purchase of 3 One Ton Trucks (Projects 5431912, 5431913, 5431904). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these three vehicles. Recommendation is to close the projects.
5431913 2019 One Ton Truck Replacement	2019	80,000	64,428	(15,572.46)	May-20	Feb-21	Closed	Tender was awarded to Blue Mountain Chrysler Ltd. in 2020 for purchase. Bid 1301 was for the purchase of 3 One Ton Trucks (Projects 5431912, 5431913, 5431904). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these three vehicles. Recommendation is to close the projects.
5432002 Mower Replacement - M514	2020	20,000	18,309	(1,691.34)	Dec-20	May-21	Closed	Per CS 20-49, 2 mowers were purchased with one tender. Based on the tender, mower M514 was procured within budget and is now in service. Recommendation is to close the project.
5432005 3/4 Ton Van Replacement - V013	2020	60,000	0	(60,000.00)			Closed	Due to the condition of this vehicle, the replacement was deferred until 2023 to maximize it's useful life. Recommendation is the project be closed as rebudgeted in 2023.



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5432011 Tractor Mower Replacement - M502	2021	42,000	0	(42,000.00)	Nov-21	May-22	Open	Tender was awarded to Premier Equipment Ltd. in 2021 for purchase. Due to supply chain issues, this equipment is not expected to be received until May of 2022. Project to stay open until next capital status update.
5432015 Mower Replacement - M597	2021	30,000	0	(30,000.00)	In Process		Open	Tender in the process of being awarded to Norfolk Tractor for the purchase of this Mower. Will be highlighted in March 8th SOBAR as there is a minor budget amendment required to accommodate this bid. Bid 1528 is for the purchase of 3 Kubota Front-Mount Mowers (Projects 5432015, 5432105, 5432106).
5432017 Wheel Chair Accessible Van Replacement - V010	2021	76,000	50,026	(25,974.19)	Aug-21	Jan-22	Closed	Tender was awarded to Move Mobility Inc. in 2021 for purchase. Vehicle has been received and is in service. Recommendation is to close the project.
5432027 Mower Replacement - M586	2020	27,000	0	(27,000.00)	Dec-20		Open	Per CS 20-49, 2 mowers purchased with one tender. Within this report, the scope for mower M586 was amended and as a result the budget was increased by \$7,000. Delivery date for this mower remains unknown.
5432032 2021 One Ton Truck Replacement Program	2021	83,000	0	(83,000.00)	In Process		Open	Tender in the process of being awarded to Downtown Auto Group for the purchase of this One Ton Truck. Will be highlighted in March 8th SOBAR as there is a budget amendment required to accommodate the lowest bid. Bid 1520 is for the purchase of 3 One Ton Trucks (Projects 5432032, 5432049, 5432126).
5432043 Motor Grader - G862	2021	260,000	0	(260,000.00)	Dec-21		Open	Tender was awarded to AMACO Equipment in 2021 for purchase. There was a Change in Scope of this project, as Motor Grader was changed to a Boom Arm attachment as recommended in Council Report OPS 22-11. Due to supply chain issues caused by COVID-19, this equipment has not yet been received.
5432048 3/4 Ton Van Replacement - V082	2021	60,000	51,463	(8,536.81)	Aug-20	Apr-21	Closed	Tender was awarded to East Court Ford Lincoln in 2020 for purchase. Vehicle has been received and is in service. Recommendation is to close project.



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5432049 2021 One Ton Truck Replacement Program	2021	83,000	0	(83,000.00)	In Process		Open	Tender in the process of being awarded to Downtown Auto Group for the purchase of this One Ton Truck. Will be highlighted in March 8th SOBAR as there is a budget amendment required to accommodate the lowest bid. Bid 1520 is for the purchase of 3 One Ton Trucks (Projects 5432032, 5432049, 5432126).
5432050 3/4 Ton Van Replacement - V051	2020	60,000	49,479	(10,521.24)	Aug-20	Apr-21	Closed	Tender was awarded to East Court Ford Lincoln in 2020 for purchase. Vehicle has been received and is in service. Recommendation is to close project.
5432054 Tandem Axle Truck Replacement Program	2020	400,000	0	(400,000.00)	May-20	Feb-22	Open	The 3 Tandem Axle Trucks projects (projects 5432054, 5432055, 5432056) that were approved in 2020 received approval for the award of tender in report CS 20-22. Based on the tender these projects are anticipated to be within budget. 2 of the 3 Tandem Axle Trucks have been received and are in Norfolk County possession, but none are in service. Projects are to stay open until vehicles are in service and costs have incurred.
5432055 Tandem Axle Truck Replacement Program	2020	400,000	0	(400,000.00)	May-20	Feb-22	Open	The 3 Tandem Axle Trucks projects (projects 5432054, 5432055, 5432056) that were approved in 2020 received approval for the award of tender in report CS 20-22. Based on the tender these projects are anticipated to be within budget. 2 of the 3 Tandem Axle Trucks have been received and are in Norfolk County possession, but none are in service. Projects are to stay open until vehicles are in service and costs have incurred.
5432056 Tandem Axle Truck Replacement Program	2020	400,000	0	(400,000.00)	May-20	Feb-22	Open	The 3 Tandem Axle Trucks projects (projects 5432054, 5432055, 5432056) that were approved in 2020 received approval for the award of tender in report CS 20-22. Based on the tender these projects are anticipated to be within budget. 2 of the 3 Tandem Axle Trucks have been received and are in Norfolk County possession, but none are in service. Projects are to stay open until vehicles are in service and all associated costs have incurred.



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5432057 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.
5432058 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.
5432059 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.
5432060 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.



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5432061 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.
5432062 Pickup Truck Replacement Program	2020	41,000	33,464	(7,536.22)	Mar-20	Feb-21	Closed	Tender was awarded to Gord Anderson Automotive Group Inc. in 2020 for purchase. Bid 1272 was for the purchase of 6 Pickup Trucks (Projects 5432057-5432062). All vehicles have been received and are in service, and the combined budgets were sufficient to accommodate the replacements of these six vehicles. Recommendation is to close the projects.
5432064 Replacement of Automatic Vehicle Locating System	2020	100,000	38,923	(61,076.80)	Aug-20		Open	Per PW 20-45, portion of budget was reallocated for EMS AVL system which is complete, remaining budget will be used on analysis to expand the program to remaining Fleet inventory. Ongoing discussion surrounding this project, between Roads and Fleet.
5432065 By-Law Vehicle Option 16 # 1	2020	21,000	0	(21,000.00)	Sep-22		Open	Vehicles originally tendered with other by-law vehicle projects (projects 5432065, 5432066, and 5432067) but were not awarded as a result of no successful bidders. To be re-tendered in Q4 2022.
5432066 By-Law Vehicle Option 16 # 2	2020	21,000	0	(21,000.00)	Sep-22		Open	Vehicles originally tendered with other by-law vehicle projects (projects 5432065, 5432066, and 5432067) but were not awarded as a result of no successful bidders. To be re-tendered in Q4 2022.
5432067 By-Law Vehicle Option 16 # 3	2020	21,000	0	(21,000.00)	Sep-22		Open	Vehicles originally tendered with other by-law vehicle projects (projects 5432065, 5432066, and 5432067) but were not awarded as a result of no successful bidders. To be re-tendered in Q4 2022.



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5432105 Mower Replacement - M517	2021	31,000	0	(31,000.00)	In Process		Open	Tender in the process of being awarded to Norfolk Tractor for the purchase of this Mower. Will be highlighted in March 8th SOBAR as there is a minor budget amendment required to accommodate this bid. Bid 1528 is for the purchase of 3 Kubota Front-Mount Mowers (Projects 5432015, 5432105, 5432106).
5432106 Mower Replacement - M518	2021	31,000	0	(31,000.00)	In Process	Jun-22	Open	Tender in the process of being awarded to Norfolk Tractor for the purchase of this Mower. Will be highlighted in March 8th SOBAR as there is a minor budget amendment required to accommodate this bid. Bid 1528 is for the purchase of 3 Kubota Front-Mount Mowers (Projects 5432015, 5432105, 5432106). Project to stay open until next capital status update.
5432117 Trackless with Attachments Replacement-M598	2021	153,000	143,482	(9,518.40)	Nov-21	Dec-21	Closed	Tender was awarded to Work Equipment Ltd. in 2021 for purchase. Equipment has been received and is in service. Recommendation is to close project.
5432118 Mower Replacement - M516	2021	20,000	0	(20,000.00)	Oct-21	Jun-22	Open	Tender was awarded to Norfolk Tractor in 2021 for purchase. Due to supply chain issues caused by COVID-19, this equipment has not yet been received. Project to stay open until next capital status update.
5432126 2021 One Ton Truck Replacement	2021	83,000	0	(83,000.00)	In Process	Jun-22	Open	Tender in the process of being awarded to Downtown Auto Group for the purchase of this One Ton Truck. Will be highlighted in March 8th SOBAR as there is a budget amendment required to accommodate the lowest bid. Bid 1520 is for the purchase of 3 One Ton Trucks (Projects 5432032, 5432049, 5432126).
5432127 2021 Single Axle Truck Replacement	2021	306,000	0	(306,000.00)		Jun-22	Open	A report will be coming to Council requesting a change in Scope for this Project. The department that this vehicle would be supplied to is requesting is a One Ton Truck, due to the work to be completed, not requiring a Single Axle Truck.
5432129 Turf Sweeper Replacement - M564	2021	53,000	46,438	(6,561.82)	May-21	Aug-21	Closed	Tender was awarded to G.C. Duke Equipment Ltd. in 2021 for purchase. Equipment has been received and is in service. Recommendation is to close project.



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5432132 2021 Tandem Axle Truck Replacement Program	2021	357,000	0	(357,000.00)	Sep-21	Jun-22	Open	Tender was awarded to TEAM Truck Centres in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received. Project to stay open until next capital status update.
5432133 2021 Tandem Axle Truck Replacement Program	2021	357,000	0	(357,000.00)	Sep-21	Jun-22	Open	Tender was awarded to TEAM Truck Centres in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received. Project to stay open until next capital status update.
5432134 2021 Tandem Axle Truck Replacement Program	2021	357,000	0	(357,000.00)	Sep-21	Jun-22	Open	Tender was awarded to TEAM Truck Centres in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received. Project to stay open until next capital status update.
5432136 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received. Project to stay open until next capital status update.
5432137 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received.
5432138 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received. Project to stay open until next capital status update.
5432139 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received.
5432140 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received.
5432141 2021 Pickup Truck Replacement Program	2021	42,000	0	(42,000.00)	May-21	Jun-22	Open	Tender was awarded to Finch Auto Group in 2021 for purchase. Due to supply chain issues caused by COVID-19, this vehicle has not yet been received.



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5432223 2019 Single Axle Truck Replacement	2019	318,000	287,036	(30,963.53)	Jun-20	Sep-21	Closed	Per CS 20-01, 4 Single Axle Trucks (projects 5431907, 5431908, 5432223, and 5432224) purchased with one tender for total amount of \$1,148,000 (Rounded, Net of HST). Due to production delays, vehicles were to be received individually over time. All 4 vehicles have been received and are in service. Recommendation is to close projects.
5432224 2019 Single Axle Truck Replacement	2019	318,000	287,036	(30,963.53)	Jun-20	Sep-21	Closed	Per CS 20-01, 4 Single Axle Trucks (projects 5431907, 5431908, 5432223, and 5432224) purchased with one tender for total amount of \$1,148,000 (Rounded, Net of HST). Due to production delays, vehicles were to be received individually over time. All 4 vehicles have been received and are in service. Recommendation is to close projects.
Total Fleet		7,161,000	1,958,998	(5,202,001.55)				
Facilities								
5331910 Soil Remediation Norfolk County Garage & Woodlot	2019	8,901,000	6,014,962	(2,886,037.81)	Dec-19	Dec-25	Open	Council Approved the Single Source procurement for Geotechnical Consulting Services and Phase 2 of the Soil Remediation Services through report OPS 21-17 in late 2021. Expected to take an additional 4 years, and is anticipated to remain within budget.
5332006 New Generator - Delhi Administration Building	2021	36,000	28,478	(7,521.99)	Jul-21	Jun-22	Open	Project is substantially complete, with the generator on backorder due to supply chain issues. Project is to stay open until next capital status update.
5332007 Interior LED Lighting Retrofits	2020	500,000	483,520	(16,479.90)	Aug-20	Apr-22	Open	Project is substantially complete. There may be additional minor repairs to be completed. Project is expected to be completed within budget.
5332008 2021 LED Street Lighting Retrofit Program	2021	100,000	0	(100,000.00)			No Longer Required	Rebates have been discontinued, project will be rebudgeted when grants/rebates are available. Recommendation is to close project.
5332010 Rooftop Solar Net Metering Project	2021	30,000	0	(30,000.00)	Sep-22	Dec-22	Open	Project to be tendered in fall of 2022 with construction expected to be completed by year end 2022.
5332011 Facilities Operations Bldg-Tube Heater Replacement	2021	5,000	3,663	(1,336.64)	Nov-21	Nov-21	Closed	Project completed under budget. Recommendation is to close project.
5332012 Waterford Library - Attic Repairs	2020	30,000	21,242	(8,757.91)	Sep-20	Jul-21	Closed	Project completed under budget. Recommendation is to close project.



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5332013 Langton Community Centre - Exterior Repairs	2020	120,000	86,515	(33,484.75)	Oct-21	Mar-22	Open	Project is substantially complete in February 2022. There may be additional costs allocated to this project. Project is to stay open until next capital status update.
5332018 Generator - Central Roads Facility	2020	10,000	10,980	980.01	Apr-21	Dec-21	Closed	Project completed, however over budget by \$980. Recommendation is to fund the variance with the General Building Reserve, and to close project.
5332019 New Generator - West Area Roads Facility	2021	10,000	9,822	(178.39)	Apr-21	Dec-21	Closed	Project completed under budget. Recommendation is to close project.
5332020 EMS Base #5 Delhi - Full Roof Replacement	2021	59,000	1,450	(57,549.92)	Mar-22	Sep-22	Open	Will be tendered with all roof replacements and will be issued in March. Construction planned to be completed in summer 2022.
5332022 West Rds Facility - Replace CO & NO2 Detection System	2021	7,000	6,028	(971.62)	Dec-21	Dec-21	Closed	Project completed under budget. Recommendation is to close project.
5332023 Replace CO & NO2 Detection System-Ctld Operation Bldg	2020	12,000	8,663	(3,337.48)	Dec-20	Feb-22	Open	Project is substantially complete in February 2022. There may be additional costs allocated to this project. Project is to stay open until next capital status update.
5332024 Front Door Replacement - Norfolk County Garage	2021	15,000	15,264	264.00	Aug-21	Dec-21	Closed	Project completed, however over budget by \$264. Recommendation is to fund the variance with the General Building Reserve, and to close project.
5332025 Exhaust Fan Replacement (3) - Port Dover Arena	2021	25,000	0	(25,000.00)			To Be Rebudgeted	This project has been cancelled, will be rebudgeted for discussion in future Capital Budgets. Recommendation is to close project.
5332026 Floor Drain Replacement - Facilities Operations Building	2021	15,000	0	(15,000.00)	Nov-21	Feb-22	Open	Project is substantially complete in February 2022. Invoice from contractor has not yet been received. Expected to be within budget. Project is to stay open until next capital status update.
5332031 Fire Separation Repairs - Waterford Community Centre	2020	15,000	14,615	(384.52)	Sep-20	May-21	Closed	Project completed under budget. Recommendation is to close project.
5332036 Fire Separation Repairs - Port Dover Arena	2021	15,000	3,915	(11,084.95)	Aug-21	Jul-22	Open	Engineering complete, tender to be awarded by March 2022, construction is planned to be completed by July 2022.
5332037 Fire Separation Repairs - Delhi Arena	2021	15,000	0	(15,000.00)			No Longer Required	Engineering consultant report received and this project is no longer required. Recommendation is to close project.
5332044 Generator Replacement - Fire Stn #4 - Teeterville	2020	8,000	6,330	(1,669.71)	Oct-20	Dec-21	Closed	Project completed under budget. Recommendation is to close project.



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5332051 Electric Vehicle Charging Station	2021	15,000	15,278	278.20	Aug-21	Nov-21	Closed	Project completed, however over budget by \$278. Recommendation is to fund the variance with the Energy Conservation Reserve, and to close project.
5332111 Exterior Repairs-Langton Daycare & Parks Storage Bldg	2021	80,000	59,155	(20,845.40)	Oct-21	Mar-22	Open	Project is substantially complete in February 2022. Additional costs likely to be allocated to this project during 2022.
5332112 Generator Replacement - EMS Base #5 Delhi	2020	7,000	7,729	728.77	Oct-20	Dec-21	Closed	Project completed, however over budget by \$729. Recommendation is to fund the variance with the General Building Reserve, and to close project.
5332116 Roof Access Tie Off Points	2021	25,000	18,011	(6,988.71)	Aug-21	Dec-21	Closed	Project completed under budget. Recommendation is to close project.
5332117 Heat Exchanger - Simcoe Talbot Gardens	2021	25,000	23,200	(1,800.00)	Dec-20	Apr-21	Closed	Project completed under budget. Recommendation is to close project.
5332118 Facilities Operations Building Septic Bed and Tank Replacement	2021	20,000	5,613	(14,387.48)	Jul-21	Aug-21	Closed	Project completed under budget. Recommendation is to close project.
5332119 Langton Daycare and Park Storage Building - Partial Roof Replacement	2021	18,000	6,689	(11,310.97)	Aug-21	Dec-21	Closed	Project completed under budget due to favourable price. Recommendation is to close project.
5332120 Exterior Lighting Controls Retrofit Program	2021	30,000	0	(30,000.00)		Dec-22	Open	Project was not completed in 2021. Tender is planned to be issued in Fall 2022.
5332121 2021 Climate Change Adaptation Measure Program	2021	100,000	0	(100,000.00)		Dec-22	Open	Project was not completed in 2021. Will be prioritized and completed in 2022.
5332123 CAB North and South Attic Mechanical Room Repairs	2021	40,000	5,445	(34,554.94)	Jan-21	Jul-22	Open	Engineering complete, tender to be awarded by March 2022, construction to be completed by July 2022.
5332124 Delhi Admin Building - 2 x Upper Roof Rooftop HVAC Replacements	2021	45,000	22,794	(22,205.76)	Jul-21	Dec-21	Closed	Project completed under budget. Recommendation is to close project.
5332125 County Admin Building Heat Pumps (2)	2021	20,000	3,508	(16,491.82)	Aug-21	Apr-22	Open	Tender has been issued and awarded. Equipment is backordered due to supply chain issues and is planned to be installed in April 2022.
5332127 Building Automation System - Norview Lodge	2021	256,000	11,966	(244,033.64)	Dec-21	Aug-22	Open	Tender awarded to VCI Controls Inc. in late 2021, with installation expected to be completed in Summer 2022. Budget is expected to be sufficient to complete the project.
5332712 Roof and Building Envelope Condition Assessment	2021	170,000	0	(170,000.00)	Mar-22	Dec-22	Open	RFP to be issued in March 2022 and project is planned to be completed by December 2022.
Total Facilities		10,779,000	6,894,837	(3,884,163.33)				
Roads								



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5331919 Courtland Operations Yard - Full Roof Replacement	2019	140,000	156,657	16,657.48	Jun-21	Jun-21	Closed	Project has been completed over budget due to unexpected additional repairs during construction. Recommendation is to fund the Variance of \$16,657 with the General Building Reserve, and to close project.
5631711 Street Lighting	2017	30,000	14,078	(15,921.88)	Dec-19	Mar-21	Closed	The Levy Supported Operating Budget includes an annual allocation to install four streetlights per year. This Capital Project is no longer required. Recommendation is to close project.
5631815 Culver/Argyle St W Side Municipal Parking Lot Resurfacing	2021	77,000	0	(77,000.00)			Open	Projects 5631815 and 5631816 were not able to be accommodated within Engineering's 2021 work plan. Geotechnical and CCTV work may be completed in 2022 to assess condition and rank priority for future work plans. Project remains ongoing and coordination between Roads and Engineering are on-going.
5631816 Culver/Argyle St E Side Municipal Parking Lot Resurfacing	2021	153,000	0	(153,000.00)			Open	Projects 5631815 and 5631816 were not able to be accommodated within Engineering's 2021 work plan. Geotechnical and CCTV work may be completed in 2022 to assess condition and rank priority for future work plans. Project remains ongoing and coordination between Roads and Engineering are on-going.
5631912 Sand/Salt Storage Facility Roads West Yard	2019	300,000	0	(300,000.00)	N/A	N/A	To Be Rebudgeted	This project along with Project 5632011 are on hold, with plans to rebudget for these projects in the 2023 Capital Budget process. Roads has indicated that these two projects alone will not provide for the requirements of the department, and one larger structure would better meet their needs. Additionally, each of these individual budgets are likely insufficient to construct individual storage facilities so it is being recommended to centralize with a larger storage facility. Project recommended to be closed and rebudgeted in 2023.



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5632011 Salt Dome Courtland Yard	2020	300,000	16,956	(283,043.72)	N/A	N/A	To Be Rebudgeted	This project along with Project 5631912 are on hold, with plans to rebudget for these projects in the 2023 Capital Budget process. Roads has indicated that these two projects alone will not provide for the requirements of the department, and one larger structure would better meet their needs. Additionally, each of these individual budgets are likely insufficient to construct individual storage facilities so it is being recommended to centralize with a larger storage facility. Project recommended to be closed and rebudgeted in 2023.
5632105 2021 Retaining Walls	2021	63,000	0	(63,000.00)			Open	This project was deferred in 2021. A Report will be brought to Council in 2022 for the approval of Single Sourcing of the stone that can be used for the replacement of existing and future walls.
5632108 2021 Traffic Controller Program	2021	53,000	0	(53,000.00)			Open	Requested quotes for the replacement of outdated controllers from the supplier. Due to COVID-19, production and staffing issues manufactures could not supply the requested products in 2021. Roads plans on getting these products in 2022.
5632111 Mobile Message Board Replacement	2021	35,000	27,635	(7,365.31)	Apr-21	Jun-21	Closed	Project was tendered and awarded in 2021. Mobile message board was used all summer on the Long Point Causeway. Recommendation is to close project.
Total Roads		1,151,000	215,327	(935,673.43)				
Total Operations		24,943,000	9,856,541	(15,086,458.91)				
Community Development								
Planning								
8232002 Aerial Photography Updates	2020	20,000	5,986	(14,013.83)	Sep-21	Oct-21	Closed	Deliverable received in mid-2021. Savings vs budget due to efficiencies from participation in SWOOP (Southwestern Ontario Orthography project) which includes over 75 different municipalities, as well as MNR involvement. Recommendation to Close Project.
8232004 Growth Management Study	2021	150,000	68,694	(81,305.84)	N/A	Jan-23	Open	Project in Phase 2 of 4 at year end. To be worked on through 2022 (in-house resource pilot study - per option 4A in 2021 budget). Anticipated to come in on budget (may balance with 8232102 per 2021 Option 4A).



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8232005 Port Dover Secondary Plan	2020	150,000	137,907	(12,092.57)	Jun-20	Jul-22	Open	Consultant assignment near complete at year end. Final report and Official Plan Amendment with the Secondary Plan to Public Hearing Committee/Council is pending. Anticipated to be on budget.
8232103 Downtoen Simcoe Riverfront Lands (Pond St./Argyle St.)	2021	140,000	0	(140,000.00)			Open	
8232102 Development Standards Study	2021	40,000	0	(40,000.00)		Jan-23	Open	Pending. Related to Engineering Design Criteria Review. Has been delayed due to resourcing and competing priorities. Anticipated to come in on budget (may balance with 8232004 per 2021 Option 4A)
Total Planning		360,000	212,588	(147,412.24)				
Building								
8532101 Building Software - Electronic Plans Review	2021	55,000	0	(55,000.00)			Closed	Electronic plans currently being accepted by Building staff. Project was able to be accommodated within existing program maintenance therefore no expenditures incurred through project. Recommendation is program to be closed.
Total Building		55,000	0	(55,000.00)				
Economic Development								
3331803 Ride Norfolk Accessible Service	2018	20,000	9,423	(10,576.99)	Nov-19	Dec-22	Open	The project was established for (a) a new fare box systems, (b) an on-board audio/visual notification system, and (c) a GPS/automated transit systems for ridership. The on-board notification system was rolled into the operating requirement of the Ride Norfolk vendor contract. Fareboxes have been purchased. The GPS/automation functionality is being reviewed as part of a broader "on-demand" transit technology system, together with SCOR and neighbouring municipalities of the Southwest Community Transit (SCT) association. RFP completed in 2021 via SCT, but the project did not proceed to contract award. The evaluation for on-demand solutions is still ongoing. Anticipated to be within budget.



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8431804 2020 Judd Industrial Park Proposed Road Expansion	2018	274,000	34,373	(239,627.27)	N/A	Jun-22	Open	In 2021 Economic Development Staff were able to negotiate the sale of several industrial land parcels in the Judd Industrial Park, which eliminated the requirement for the construction of this service road (for which the capital project was established). Initial engineering service costs were charged to this project, with only minor costs still to be incurred to complete land sale.
8432104 Municipal Modernization - BUILD Norfolk	2021	65,000	9,006	(55,994.24)	Nov-21	Jan-22	Open	Due to timelines around grant approval (late October, 2021), and deadlines to execute spending (January 31, 2022), scope had to be limited to pre-consultation and site plan process reviews, bringing total cost under \$10,000 threshold for formal RFQ/RFP process. This project is expected to close at the next report with deliverables received, reported and final invoices processed. Requested extension from grantor to allow for additional work to be completed, but only 6 week extension allowed (March 15, 2022) which limited ability to execute additional activities and further utilize funding. Project will be well under budget
8432105 Engagement Platform	2021	48,000	18,826	(29,174.40)	Nov-21	Sep-22	Open	Training is underway and site is being built by communications in collaboration with CD Admin. Targeting Q1 2022 launch of "Engage Norfolk" web portal. Anticipated to be within budget.
Total Economic Development		407,000	71,627	(335,372.90)				
Recreation								
7332121 2021 Aquatics and Multi-use Facility Strategy	2021	150,000	0	(150,000.00)			Open	Project on hold pending overall Corporate Facility Review. No timeline for completion of this project established at this time.
Total Recreation		150,000	0	(150,000.00)				
Heritage & Culture								
8331815 Exterior Repairs - Port Dover Harbour Museum	2019	170,000	154,963	(15,037.00)	Apr-19	Dec-20	Closed	Project is complete. Recommend to close project.
8331816 Eva Brook Donly Museum & Archival Upgrades	2018	75,000	76,238	1,237.59	Oct-18	Dec-21	Closed	Equipment and services were ordered and work completed. Recommend to close Project, with variance to be funded from the General Building Reserve.
8331907 HVAC System - Eva Brook Donly Museum & Archives	2019	10,000	2,340	(7,659.52)	Sep-20	Jun-21	Closed	Project is complete. Recommend to close project.



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8331914 Carillon Tower Entrance Masonry Restoration	2020	150,000	76,255	(73,744.88)	Sep-19	Jun-22	Open	Tender being issued in March 2022 for floor restoration portion of the project, to be complete by June 2022. Anticipated to be within budget, pending results of bid tender in spring 2022.
8331915 Loading Door Replacements - Waterford Museum	2021	10,000	0	(10,000.00)	Aug-22	Dec-22	Open	Project will be tendered in summer 2022 and fully installed and completed by December 2022. Anticipated to be within budget.
8332007 Microfilm Reader - Norfolk County Archives	2021	10,000	8,950	(1,050.21)	Aug-21	Aug-21	Closed	Project has been completed and within budget. Recommend to close project.
8332008 Museums Sustainability Study	2020	90,000	58,423	(31,577.03)	Feb-21	Sep-21	Open	Project has been completed, waiting on final invoices. Anticipated to be within budget.
8332108 HVAC Upgrade - Port Dover Harbour Museum	2021	130,000	0	(130,000.00)	Aug-22	Dec-22	Open	Project will be tendered in summer 2022 and fully installed and completed by December 2022. Anticipated to be within budget.
Total Heritage & Culture		645,000	377,169	(267,831.05)				
Total Community Development		1,617,000	661,384	(955,616.19)				
Water & Wastewater								
W&WW Administration								
5832119 GPS Locating Software Program	2021	12,000	0	(12,000.00)		Dec-22	Open	Project ongoing during 2021. New solution to be implemented during 2022.
Total W&WW Administration		12,000	0	(12,000.00)				
Wastewater Operations								
5831419 Waterford Wastewater Treatment Plant Expansion	2013	14,717,000	14,651,114	(65,886.50)	Jan-19	Jun-21	Open	Project substantially complete. End of 24 month warranty items being address by team. Project is anticipated to be completed within budget.
5831507 Port Dover WPCP Upgrades	2019	17,300,000	1,015,234	(16,284,765.57)	Jan-18	Dec-24	Open	Permission to proceed with project was granted by Council through EIS 21-49, with R.V. Anderson Associates Limited completing the engineering detailed design, contract administration and inspection services. Project is ongoing.
5831640 Repair/Replacement of Sanitary Siphon - Simcoe	2019	2,560,000	147,461	(2,412,538.86)	Nov-16	Nov-22	Open	Tendering planned for Spring 2022, with Construction planned for July - November 2022.
5831711 Simcoe WWTP/WPCP Building & Wetwell Construction	2019	35,000,000	1,298,889	(33,701,110.86)	Apr-17	Dec-25	Open	Permission to proceed with project was granted by Council through EIS 21-51, with Hatch Limited completing the engineering detailed design, contract administration and inspection services. Project is ongoing.
5831719 Lynn River Forcemain Crossing	2020	1,250,000	90,044	(1,159,956.38)	May-20	May-23	Open	Design and EA is ongoing. MTO approval has just been granted for new forcemain location pending approval of an Agreement with MTO.



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5831720 Ryerse Sewage Pump Station Upgrades	2017	1,850,000	945,319	(904,680.83)	Jan-20	Jun-21	Closed	Project completed under budget due to scope changes. Recommendation is to close project.
5831942 Waterford WWTP Phase 2	2019	8,133,000	1,047,429	(7,085,571.24)	Oct-21	Dec-23	Open	Tender has closed and been awarded. Project has started and site works are under way.
5831943 Hillside Drive Pumping Station Upgrades	2021	150,000	0	(150,000.00)			Open	Project is currently under review by Engineering Services.
5831944 River Drive Pumping Station Upgrades - Port Dover	2019	1,100,000	0	(1,100,000.00)			Open	Similar to status at December 31,2020, discussions on this project and project 5832025 between Engineering Services and Environmental Services are occurring. Further information will be presented to Council when a decision is made.
5832020 Electrical Cable Replacement-Pt Dover-Bridge St. SPS	2020	5,000	0	(5,000.00)		Dec-21	Closed	Project costs were accommodated within the 2021 Rate Supported Operating Budget. Recommendation is to close project.
5832024 Pump Rebuild - Port Dover - Don Jon SPS	2020	8,000	0	(8,000.00)			No Longer Required	Project not required as pump was replaced with a spare onsite. Recommendation is to close project.
5832025 Pump Rebuild - Port Dover - River Drive SPS	2020	10,000	0	(10,000.00)			Open	Similar to status at December 31,2020, discussions on this project and project 5831944 between Engineering Services and Environmental Services are occurring. Further information will be presented to Council when a decision is made.
5832031 Pump Rebuild - Delhi - Western Ave SPS	2020	5,000	0	(5,000.00)		Dec-21	No Longer Required	Project not required as pump was replaced with a spare onsite. Recommendation is to close project.
5832032 Pump Rebuild - Delhi - St. Michaels SPS	2020	8,000	0	(8,000.00)		Dec-21	No Longer Required	Project not required as pump was replaced with a spare onsite. Recommendation is to close project.
5832033 Access Upgrade- Delhi - Western Ave. SPS	2020	5,000	0	(5,000.00)		Dec-21	Closed	Project costs were accommodated within the 2021 Rate Supported Operating Budget. Recommendation is to close project.
5832042 SCADA - Wastewater HMI Migration	2020	200,000	135,228	(64,772.23)	Sep-20	Apr-21	Closed	Project has been completed with "Water" HMI Integration (project 5832041). Combined, the two projects were completed under budget. Recommendation is to close both projects.
5832101 2021 SCADA Replacements - Wastewater	2021	174,000	0	(174,000.00)			Closed	As this is an annual program, 2022 requirements will be addressed within the 2022 Capital Project. 2021 SCADA requirements have been managed through Veolia contract. Recommendation is to close project.



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5832115 Port Dover Wastewater Outfall	2021	602,000	0	(602,000.00)	Jun-22		Open	Project approvals have been ongoing. Appeals have been dealt with under Drainage Act. Planning to tender in Spring of 2022.
5832122 Sludge Storage Tank Coating - Port Dover	2021	300,000	274,579	(25,420.99)	Sep-21	Sep-21	Closed	Project completed under budget. Recommendation is to close project.
5832123 Port Rowan Sludge Pump Replacement	2021	35,000	25,694	(9,306.45)	Aug-21	Aug-21	Closed	Project completed under budget. Recommendation is to close project.
5832124 Sewer Sampling Equipment	2021	10,000	6,983	(3,017.48)	Apr-21	Jun-22	Open	Brackets for samplers to be purchased. Project is to remain open until next capital status update.
5832125 Backflow Prevention Study	2021	35,000	0	(35,000.00)			Open	Reviewing other Municipalities and their backflow prevention efforts. Tender has not yet been developed. Project is to stay open.
5832126 New Van for Wastewater Operations	2021	40,000	0	(40,000.00)	Jun-21		Open	Tender was awarded to East Court Ford Lincoln in Summer of 2021. Due to supply chain issues caused by COVID-19, delivery date remains unknown. This project is to stay open until vehicle is received and is in service.
5832128 Sewer Lateral Replacement - Simcoe	2021	80,000	0	(80,000.00)			Closed	Project was completed in house and was accommodated within the 2020 and 2021 Rate Supported Operating Budgets. Recommendation is to close project.
Total Wastewater Operations		84,475,000	19,637,973	(64,837,027.39)				
Water Operations								
5831435 Port Rowan WTP and Intake Upgrades	2009	6,000,000	1,305,522	(4,694,477.96)	Dec-21	Dec-23	Open	Phase 1 Complete. Phase 2 Engineering Design awarded to Aecom Canada Ltd, and work is underway.
5831438 New Well Field - Environmental Assessment, Simcoe - WATER	2010	5,200,000	922,483	(4,277,517.42)	Jul-11	Apr-22	Open	Draft environmental assessment is complete. Awaiting Source Water Protection Report to be included with EA. Once EA is received, can be finalized and next steps determined.
5831839 Water Modeling Software	2021	12,000	0	(12,000.00)			Open	This project is currently on hold. Ongoing discussion regarding this software and requirements to use this software. As this is currently being contracted out, discussions with Engineering on-going and Water to determine the feasibility of completing this work internally.
5831915 Cedar Street Building Repairs/Maintenance	2019	40,000	3,562	(36,438.40)	Apr-21	Dec-22	Open	Project to be completed in 2022 under supervision of Facilities team, in coordination with other building repairs.



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5831941 Stalker Park & Area Watermain	2020	40,000	0	(40,000.00)	Feb-21	Oct-22	Open	Tender has been awarded to Elgin and will be completed with the Tyrell Street work in spring of 2022.
5831947 Pt Rowan St Williams Transmission Watermain	2019	4,035,000	4,434,437	399,436.54	Jun-20	May-21	Open	Construction complete. Final invoicing anticipated in 2022. Project is to stay open until warranty period ends. Project over budget due to unbudgeted grave site remediation. Funding recommendation to be made when recommended to close.
5832007 Delhi Well Trunk Watermain	2020	3,100,000	1,985,046	(1,114,954.46)	Apr-20	Nov-20	Closed	Project completed under budget due to favourable tender results. Project remained open during 2021 to allow final invoicing to be completed. Recommendation is to close project.
5832037 Motor Control Centre Panel Replacement-Courtland	2020	250,000	56,506	(193,494.03)	Dec-20	Jun-21	Closed	Project completed under budget due to significant work being completed with current contractors and internal resources. Recommendation is to close project.
5832041 SCADA - Water HMI Migration	2020	250,000	290,059	40,058.66	Sep-20	Apr-21	Closed	Project has been completed with "Wastewater" HMI Integration (project 5832042). Combined, the two projects were completed under budget. Recommendation is to close both projects with the variance funded from the Water Capital Replacement Reserve Fund.
5832045 Norfolk County Water Supply Study	2020	1,000,000	118,764	(881,236.09)	May-20	Dec-23	Open	Project is ongoing and will be overseen by our new Project Director, whom will be conducting required future studies and analysis to implement IUWS.
5832046 Port Dover Clarifier Replacement (Phase 1); Port Dover WTP Upgrades - DAF-filter Conversion, UV Disinfection, High Lift Pump Modifications (Phase 2)	2020	11,068,000	4,232,435	(6,835,564.62)	May-20	Dec-22	Open	Phase 2 tender award is expected in Q4 2022 with construction completion in Q2 2023. Phase 1 testing and commissioning and Phase 2 upgrades tender delayed due to design revisit to improve capacity and filters emergency repairs.
5832104 2021 SCADA Replacements - Water	2021	260,000	31,230	(228,769.85)	Jul-21	Jul-21	Closed	As this is an annual program, 2022 requirements will be addressed within the 2022 Capital Project. Recommendation is to close project.
5832108 2021 Well Rehabilitation Program - Simcoe	2021	210,000	143,548	(66,452.36)	Jul-21	Dec-21	Open	All work on project has been complete, but additional invoices from work completed in late 2021 to be paid. Project is to stay open until next capital status update when final invoices can be paid.



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5832116 Fuel Tank Replacement at Waterford WTP	2021	50,000	0	(50,000.00)	In Process		Open	Tender in progress to replace tank and lines.
5832117 Port Rowan Climate Control Unit	2021	65,000	4,834	(60,166.40)	Aug-21	Dec-21	Closed	This project has been added to the scope of the Phase 2 upgrades at the Port Rowan WTP. Recommendation is to close this project, and to reallocate budget and actuals from project 5832117 to project 5831435.
5832118 Rplcmnt of Fall Arrest Equipment at Simcoe Tower	2021	10,000	0	(10,000.00)		Dec-22	Open	This project will be completed in 2022, but utilize a portion of project 5832212's Approved Budget. It was determined that the Approved Budget for this project alone would not be sufficient to complete. Council will be notified of the change in Scope through SOBAR report when the bid is awarded.
5832120 Port Rowan Tower Mixer Replacement	2021	160,000	3,506	(156,493.57)	Nov-21		Open	Project delayed due to parts not being ready on time. Set to go forward Spring of 2022.
5832121 Roof Repairs Cedar St UV Building	2021	45,000	529	(44,470.85)	Oct-21	Dec-22	Open	Project to be completed in 2022 under supervision of Facilities team, in coordination with other building repairs.
5832127 Large Meter Replacement Program	2021	100,000	0	(100,000.00)		Dec-22	Open	Project delayed due to COVID-19 restrictions. Currently working on tender for completion in 2022.
5832129 Port Dover WTP - Intake Repairs	2021	75,000	45,436	(29,564.16)	Jul-21	Oct-21	Closed	Project completed under budget . Recommendation is to close project.
5832130 ISMP Study - Delhi	2021	30,000	0	(30,000.00)			To Be Rebudgeted	Project deferred until 2024 as part of a County wide ISMP update. Recommendation to close the project and rebudget in 2024.
5832131 Central Water Supply Infrastructure Planning	2021	2,200,000	7,539	(2,192,461.33)			Closed	Project is ongoing however it is being recommended that this project be combined with 5832045 for better tracking ans delivery. Recommendation is to close the project and reallocate the budget to 5832045.
Total Water Operations		34,200,000	13,585,434	(20,614,566.30)				
Total Water & Wastewater		118,687,000	33,223,406	(85,463,593.69)				
Total NORFOLK COUNTY SUMMARY		243,306,000	109,940,314	(133,365,686.41)				