



NORFOLK COUNTY SUMMARY
2025 Capital Status Report with Life-to-Date (LTD) Actuals

| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|--------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Office of the CAO | | | | | | |
| Strategic Initiatives | | | | | | |
| 2132201 Facility/Portfolio Re-evaluation | 300,000 | 220,297.65 | (79,702.35) | Dec-25 | Open | Workshops were held with Council, staff, and community stakeholders in Q1 and Q2 2025 to consider draft strategic options and gather feedback. A public open house took place in June, and surveys of staff and the public on draft strategic options concluded in early July 2025. The final draft strategy was reviewed by staff and SLT in July and is scheduled to be presented to Council for consideration in Fall 2025. The project is expected to be delivered within budget. |
| Total Strategic Initiatives | 300,000 | 220,297.65 | (79,702.35) | | | |
| Economic Development | | | | | | |
| 7232001 Ride Norfolk - Para Transit Accessible Vehicle | 318,000 | | (318,000.00) | Jul-25 | Closed | The Transit Master Plan did not recommend a change in service delivery to an ownership model for vehicles at this time. Recommendation is to close the project. |
| 8432201 Placemaking Assets - Simcoe Area | 25,000 | | (25,000.00) | Dec-26 | Open | Collaboration with Simcoe BIA on options is presently ongoing. |
| 8432402 Transit Master Plan | 144,000 | 110,251.49 | (33,748.51) | May-25 | Closed | The recommendations from the completed Transit Master Plan were presented to Council in May. Recommendation is to close the project. |
| 8432403 Shelters & Accessible Concrete Pads | 138,000 | | (138,000.00) | Mar-27 | Open | MINOR SCOPE CHANGE - Staff are currently requesting a scope change for previously approved Rural Transit Solutions Funding (RTSF) related to this project, due to the planned bus purchase not being recommended. If approved, the project would also include the purchase of new signage at all stops and information holders for schedules. Norfolk's additional contribution of 20% would be funded through savings from project 7232001, which is being closed in this Capital Status Report (above). The recommendation is to amend the Approved Capital Budget for this project to \$180,000, with funding provided from the New/Incremental Capital Reserve (\$36,000) and grants (\$144,000). |
| 8432502 Municipal Accommodation Tax Study | 50,000 | 10,722.96 | (39,277.04) | Dec-25 | Open | The RFP has been awarded, and consultants are currently working on the study in conjunction with the Industrial Lands Sector Needs Assessment below. The report is targeted for completion in December 2025. |
| 8432503 Industrial Lands Sector Needs Assessment | 215,000 | 16,703.90 | (198,296.10) | Dec-25 | Open | The report is targeted for completion in December 2025. |
| Total Economic Development | 890,000 | 137,678.35 | (752,321.65) | | | |
| Total Office of the CAO | 1,190,000 | 357,976.00 | (832,024.00) | | | |



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| | TOTAL | LTD | Expenditure | Estimated | Project Status | |
|-----------------------------------------------------------|------------|--------------|----------------|-------------|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Project | APPROVED | Actual | Variance | Completion | At July 31, | Status Comments |
| | BUDGET | Expenditures | (\$) | Date mmm-yy | 2025 | |
| Community and Development Services | | | | | | |
| Fleet and Facilities Services | | | | | | |
| 3331505 Accessible Washrooms - Delhi Tobacco Museum | 10,000 | 7,321.84 | (2,678.16) | Jul-26 | Open | Design work was completed in 2017. The construction component of this project has been further deferred to 2026 due to staff capacity constraints. |
| 5331910 Soil Remediation Norfolk County Garage & Woodlot | 10,401,000 | 8,617,167.31 | (1,783,832.69) | Dec-25 | Open | The contract with Green Infrastructure Partners ends in Q4 2025. A staff report on direction for the future to be brought to Council by December 2025. |
| 5332039 Exterior Repairs - Norfolk County Archives | 71,000 | 93,010.30 | 22,010.30 | Jan-25 | Closed | The project was completed over budget due to additional work required during construction. Recommendation is to close the project and fund the variance from the Facilities Reserve. |
| 5332113 Generator Replacement - Fire Station #7 Langton | 18,000 | 11,473.64 | (6,526.36) | Oct-25 | Open | Installation is complete, with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332122 Council Chambers Plaster Repairs | 130,000 | 117,434.25 | (12,565.75) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332201 County Administration Building - Skylight | 262,000 | 4,350.24 | (257,649.76) | Jul-25 | Closed | The budget is insufficient for completion and will be included in the Draft 2026-2035 Levy Capital Plan. Recommendation is to close the project. |
| 5332209 County Admin Building - Partial Roof Replacement | 240,000 | 207,709.78 | (32,290.22) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332213 Delhi Admin Building - Furnace Replacements (3) | 30,000 | 25,505.23 | (4,494.77) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332214 2022 Climate Change Adaptation Program | 102,000 | 22,460.50 | (79,539.50) | Jan-25 | Closed | The budget allocation is no longer required. Future program budgets will be utilized for climate change adaptation requirements. Recommendation is to close the project. |
| 5332218 Culver Operations Bldg - Rooftop HVAC Replacement | 30,000 | 29,510.40 | (489.60) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332219 Langton Fire Station - Full Roof Replacement | 300,000 | 11,183.43 | (288,816.57) | Sep-25 | Open | Construction is in progress and is expected to be completed by September 2025. |
| 5332221 Access Ladders Installation - Various Bldgs | 120,000 | 76,359.66 | (43,640.34) | Oct-25 | Open | One site is still outstanding, with installation to be completed in September 2025. The project will be closed in the next Capital Status Report. |
| 5332222 Schellburg Ops Bldg - Furnace & A/C Replacement | 30,000 | 29,510.40 | (489.60) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332224 Piping Replacement - Culver Operations Building | 75,000 | 74,009.87 | (990.13) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332228 Stone Cap Repair - 60 Colborne St, Simcoe | 75,000 | 4,660.60 | (70,339.40) | Jul-26 | Open | Design is in progress. The tender for the construction component will be issued in late Summer 2025, with work anticipated to commence by Spring 2026. |



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| 5332229 Simcoe Recreation Centre - Retrofit | 4,105,000 | 133,613.55 | (3,971,386.45) | Aug-26 | Open | Design is in progress. The tender for the construction component will be issued in late Fall 2025, with work anticipated to commence in Q1 2026. |
| 5332307 2025 LED Street Lighting Retrofit Program | 105,000 | | (105,000.00) | Dec-25 | Open | The project will be completed through the AMO LAS LED Streetlighting Program. Construction is scheduled to commence in Fall 2025. |
| 5332311 Exterior Wall Repairs - Schellburg Ops Building | 10,000 | | (10,000.00) | Dec-26 | Open | Design work was completed in-house. Construction component planned for future year subject to available staffing capacity. |
| 5332318 County Admin Building Structural Repairs | 289,000 | 224,381.39 | (64,618.61) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332319 County Admin Building Wayfinding Signage Replacement | 15,000 | | (15,000.00) | Dec-25 | Open | The design for new signage is being overseen by the Communications Department. Installation is anticipated in Fall 2025. |
| 5332320 County Admin Building 3 Door Restoration | 25,000 | 4,833.60 | (20,166.40) | Dec-25 | Open | The door is scheduled to be ordered in August 2025 and installed by December 2025. |
| 5332322 Server Room Relocation - Delhi Administration Building | 80,000 | 66,467.92 | (13,532.08) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332326 Gilbertson Admin Building Retaining Wall Replacement | 60,000 | 55,455.11 | (4,544.89) | Aug-25 | Open | Remaining asphalt is scheduled to be laid in Q3 2025. The project will be closed in the next Capital Status Report. |
| 5332328 Norfolk County Archives - AODA Washroom | 15,000 | 16,485.12 | 1,485.12 | Dec-26 | Open | The design phase is complete. Construction component planned for future year subject to available staffing capacity. |
| 5332330 Norfolk County Archives Structural and Building Repairs | 356,000 | 372,741.43 | 16,741.43 | Jan-25 | Closed | The project was completed over budget due to additional work required during construction. Recommendation is to close the project and fund the variance from the Facilities Reserve. |
| 5332407 Generator Replacement - Fire Station #1 Simcoe | 65,000 | 18,805.75 | (46,194.25) | Oct-25 | Open | Installation is complete, with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332408 2024 Climate Change Adaptation Program | 106,000 | 13,559.36 | (92,440.64) | Dec-25 | Open | Remaining budget utilization is pending the 10-year implementation plan, which is being developed in partnership with the Ontario Resource Centre for Climate Adaptation. |
| 5332413 60 Colborne Street Roof Replacement | 110,000 | 7,662.52 | (102,337.48) | Jul-26 | Open | Design is in progress. The issuance of the construction tender is planned for late Summer 2025, with work anticipated to commence in late Fall 2025 or Spring 2026. |
| 5332415 County Admin Building - Cedar Roof Replacement | 150,000 | 7,096.48 | (142,903.52) | Jul-26 | Open | Design is in progress. The issuance of the construction tender is planned for late Summer 2025, with work anticipated to commence in late Fall 2025 or Spring 2026. |
| 5332420 Norfolk Arts Centre - Porch Restoration | 25,000 | | (25,000.00) | Jul-27 | Open | The RFP for the design portion has been moved to 2026, with construction planned for 2027. |
| 5332421 Norfolk County Archives - Entrance Sidewalk Replacement | 40,000 | 3,052.80 | (36,947.20) | Dec-26 | Open | The design phase is complete, with construction to commence after the roof and skylight replacement projects. |



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| 5332422 Simcoe Branch Public Library Skylight Replacement | 110,000 | | (110,000.00) | Jul-25 | Closed | The budget is insufficient for completion and will be included in the Draft 2026-2035 Levy Capital Plan. Recommendation is to close the project. |
| 5332430 2024 Video Surveillance Program | 150,000 | 148,387.32 | (1,612.68) | Mar-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332431 Norfolk County Archives Roof & Skylight Replacement | 100,000 | 702.14 | (99,297.86) | Jul-26 | Open | Design is in progress. The issuance of the construction tender is planned for late Summer 2025, with work anticipated to commence in late Fall 2025 or Spring 2026. |
| 5332433 Culver Operations Building Rooftop Unit Replacement | 50,000 | 36,633.87 | (13,366.13) | May-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332435 Simcoe Recreation Centre/ ACAC Expansion Tank Replacement | 20,000 | 11,772.57 | (8,227.43) | Oct-25 | Open | Installation is complete, with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332437 Waterford Tricenturena HVAC Replacement | 160,000 | 9,870.00 | (150,130.00) | Feb-26 | Open | The design phase is complete. Tender issuance planned for Fall 2025, with installation in early 2026. |
| 5332440 Langton Parks Storage HVAC Replacement | 25,000 | 24,686.97 | (313.03) | Oct-25 | Open | Installation is complete, with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332442 Simcoe Rec Centre Partial Roof Replacement | 160,000 | | (160,000.00) | Apr-26 | Open | Work is to be completed in conjunction with the Retrofit project (5332229). The project will remain open into 2026. |
| 5332444 Norview Lodge Partial Roof Replacement | 15,000 | 8,091.95 | (6,908.05) | Dec-26 | Open | Design work is in progress. Construction of prioritized roof replacements will commence in 2026. |
| 5332445 St. Williams Fieldhouse Soffit Replacement | 15,000 | 10,099.68 | (4,900.32) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332448 County Administration Building Stairwell Flooring Replacement | 60,000 | 34,416.81 | (25,583.19) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332452 Delhi Tobacco Museum Front Entrance Sidewalk and Stairs | 10,000 | 3,052.80 | (6,947.20) | Dec-26 | Open | Design phase is complete. Construction has been deferred to 2026. |
| 5332455 Delhi Tobacco Museum Exterior Ductwork Re-insulation | 15,000 | 10,049.94 | (4,950.06) | Oct-25 | Open | Construction is complete with final invoice still outstanding. The project will be closed at the next Capital Status Report. |
| 5332457 Norfolk Arts Centre Foundation Repairs | 220,000 | | (220,000.00) | Dec-26 | Open | RFP for the design portion has been withdrawn and deferred to a planned Fall 2025 issuance. The construction portion is scheduled to commence in 2026 |
| 5332458 Carillon Tower Structural Review | 15,000 | 2,544.00 | (12,456.00) | Nov-25 | Open | Destructive testing and additional structural analysis are scheduled to take place during Summer 2025. |
| 5332460 Norfolk County Archives Lighting Replacement | 7,000 | | (7,000.00) | Dec-26 | Open | Design phase is complete. Construction is planned for 2026. |
| 5332461 Port Dover Harbour Museum Lighting Replacement | 7,000 | | (7,000.00) | Dec-26 | Open | Design phase is complete. Construction is planned for 2026. |
| 5332462 Port Dover Harbour Museum Ceiling Replacement | 15,000 | | (15,000.00) | Dec-25 | Open | Construction is scheduled to be completed in Fall 2025. |
| 5332463 County Facility Emergency Lighting Replacements | 110,000 | 45,277.53 | (64,722.47) | Dec-25 | Open | Installation is ongoing. The project will be closed at the next Capital Status Report. |



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| 5332464 Port Dover Arena Fire Separation Repairs | 60,000 | 24,510.86 | (35,489.14) | Oct-25 | Open | Construction is complete with final invoice still outstanding. The project will be closed at the next Capital Status Report. |
| 5332470 Talbot Gardens Arena Roof and Soffit Repairs | 30,000 | | (30,000.00) | Dec-25 | Open | Some initial repairs have been completed, with design currently in progress for the remaining repairs. |
| 5332472 Delhi Friendship Centre - Guardrail Replacement | 30,000 | 3,984.68 | (26,015.32) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332473 Langton Community Centre Ramp Replacement | 15,000 | | (15,000.00) | Jul-25 | Closed | Work was completed through Project 7332612 - Langton Community Centre Interior Refurbishment (under Parks, Recreation, and Culture Division), this budget is no longer required. Recommendation is to close the project. |
| 5332504 County Administration Building 3 Exterior Repairs | 30,000 | | (30,000.00) | Dec-26 | Open | RFP for the design phase is to be issued in Fall 2025. The construction portion is targeted for Summer/Fall 2026. |
| 5332508 Generator Replacement - Fire Station #3 Waterford | 18,000 | 11,473.64 | (6,526.36) | Oct-25 | Open | Installation is complete, with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332512 2025 Climate Change Adaptation Program | 35,000 | | (35,000.00) | Jul-25 | Closed | The 2024 Project budget was deemed sufficient for present needs, this budget is no longer required. Recommendation is to close the project. |
| 5332521 Accessibility Audits of County Facilities | 150,000 | | (150,000.00) | Aug-26 | Open | The RFP was issued in July 2025. Reviews are targeted for Q1 2026. |
| 5332522 EV Charging Stations at County Facilities | 160,000 | 10,176.00 | (149,824.00) | Nov-25 | Open | Installation is scheduled to occur in Fall 2025. The project will be closed at the next Capital Status Report. |
| 5332523 2025 Video Surveillance Program | 150,000 | 124,022.80 | (25,977.20) | Jan-26 | Open | Equipment has been purchased. Installations are in progress and are expected to be completed by January 2026. |
| 5332524 Simcoe Recreation Centre/ACAC Lift 1 Replacement | 85,000 | | (85,000.00) | Apr-26 | Open | Work is to be completed in conjunction with the Retrofit project (5332229). The project will remain open into 2026. |
| 5332525 ACAC Pool Boiler Replacement - Phase 2 | 45,000 | 28,800.00 | (16,200.00) | Dec-25 | Open | Construction is complete with the final invoice still outstanding. The project will be closed in the next Capital Status Report. |
| 5332526 Langton Arena Partial Roof Replacement | 260,000 | 2,336.66 | (257,663.34) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332527 Talbot Gardens Arena Concrete Encasement Repairs | 110,000 | | (110,000.00) | Sep-26 | Open | The design phase is to be completed by March 2026, with construction targeted to commence in April and be completed by August 2026. |
| 5332529 PA System Installations at Admin Buildings | 20,000 | 17,129.86 | (2,870.14) | Dec-25 | Open | Installation is in progress. The project will be closed in the next Capital Status Report. |
| 5332530 Structural Assessments of Communication Towers | 35,000 | | (35,000.00) | Dec-25 | Open | The RFP has been awarded, with assessments planned for Fall 2025. |
| 5332531 Port Rowan CC Retrofit Project | 1,888,000 | 493.00 | (1,887,507.00) | Sep-26 | Open | The RFP was closed in July 2025. Construction is planned for 2026. |
| 5332532 Central Roads Operations Yard Furnace & A/C Replacement | 20,000 | 1,526.40 | (18,473.60) | Dec-25 | Open | The design phase has been completed. Installation is expected to occur in Fall 2025. |
| 5332533 County Administration Building Make Up Air Replacement | 10,000 | | (10,000.00) | Dec-26 | Open | Design is anticipated to be completed by December 2025, with installation planned for 2026. |
| 5332534 CAB 2 Furnace & A/C Replacement | 30,000 | 1,526.40 | (28,473.60) | Dec-25 | Open | The design phase has been completed. Installation is expected to occur in Fall 2025. |



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| 5332535 CAB 3 Furnace & A/C Replacement | 38,000 | 1,526.40 | (36,473.60) | Dec-25 | Open | The design phase has been completed. Installation is expected to occur in Fall 2025. |
| 5332536 Port Dover Arena RTU HVAC Replacement (x2) | 105,000 | | (105,000.00) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332537 Port Dover EMS Base Furnace & A/C Replacement | 18,000 | 1,526.40 | (16,473.60) | Dec-25 | Open | The design phase has been completed. Installation is expected to occur in Fall 2025. |
| 5332538 Teeterville Fire Station Tube Heater Replacement | 20,000 | | (20,000.00) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332539 Waterford Fire Station HVAC Replacement | 31,000 | 25,932.46 | (5,067.54) | Dec-25 | Open | The installation was completed in June 2025, with a few deficiencies remaining to be resolved. The project will be closed in the next Capital Status Report. |
| 5332540 Talbot Gardens HVAC Replacements (x4) | 40,000 | | (40,000.00) | Dec-26 | Open | Design is anticipated to be complete by December 2025, with installation planned for 2026. |
| 5332541 County Administration Building Heat Pump Replacements | 30,000 | | (30,000.00) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332543 Port Dover Harbour Marina A/C Installation | 25,000 | 4,726.98 | (20,273.02) | Dec-25 | Open | The installation was completed in July 2025, with a few deficiencies remaining to be resolved. The project is awaiting invoicing and will be closed at the next Capital Status Report. |
| 5332544 Courtland Fieldhouse Roof Replacement | 15,000 | 11,529.59 | (3,470.41) | Apr-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332545 Courtland Fire Station Roof Replacement | 308,000 | 2,346.94 | (305,653.06) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332546 Norfolk County Garage Partial Roof Replacement | 308,000 | 2,346.94 | (305,653.06) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332547 County Administration Building 3 Roof Replacement | 20,000 | | (20,000.00) | Dec-26 | Open | The RFP for design is to be issued in Fall 2025. Construction portion is expected to commence in 2026. |
| 5332549 County Admin Building Partial Floor Replacement | 20,000 | 18,720.31 | (1,279.69) | Apr-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332551 Norfolk County Garage Overhead Door Replacement | 15,000 | | (15,000.00) | Dec-25 | Open | Construction is expected to be completed in Fall 2025. |
| 5332552 County Administration Building Fire Separation Repairs | 110,000 | 3,536.16 | (106,463.84) | Dec-25 | Open | Pending the award of the RFT, construction is expected to commence in September 2025 and come in under budget. The project is awaiting invoicing and will be closed at the next Capital Status Report. |
| 5332553 Culver Operations Building Overhead Door Replacement | 35,000 | | (35,000.00) | Dec-25 | Open | Construction is expected to be completed in Fall 2025. |
| 5332554 Carillon Tower Exterior Repairs | 25,000 | | (25,000.00) | Dec-27 | Open | Engineering work will commence following the structural review, which is currently underway. |
| 5332556 SRC/ACAC Stairwell Flooring Replacement | 50,000 | 2,300.00 | (47,700.00) | Dec-25 | Open | The installation was completed in July 2025, with a few deficiencies remaining to be resolved. The project is awaiting invoicing and will be closed at the next Capital Status Report. |
| 5332557 Delhi Arena Structural Repairs | 35,000 | | (35,000.00) | Dec-26 | Open | Investigations have been completed by the contractor. The final design report is expected to be received by the end of Summer 2025. |
| 5332558 Langton Arena Detailed Structural Review | 15,000 | | (15,000.00) | Dec-25 | Open | Investigations have been completed by the contractor. The final design report is expected to be received by the end of Summer 2025. |



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| 5332559 Simcoe Branch Library Stair Guardrail Replacement | 95,000 | | (95,000.00) | Dec-25 | Open | The tender has been awarded, and construction is expected to be completed in Fall 2025. |
| 5332561 West Roads Operation Yard Fuel Kiosk Replacement | 25,000 | 23,654.11 | (1,345.89) | May-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 5332562 Simcoe Branch Public Library Entrance Door Replacement | 30,000 | | (30,000.00) | Dec-25 | Open | Construction is expected to be completed in Fall 2025. |
| 5332563 West Roads Operation Yard Washroom Expansion | 75,000 | | (75,000.00) | Dec-26 | Open | The design phase is expected to be completed by March 2026, with construction planned for Summer 2026. |
| 5332564 Talbot Gardens Arena Partial Floor Replacement | 60,000 | | (60,000.00) | Dec-25 | Open | The installation was completed in July 2025, with a few deficiencies remaining to be resolved. The project will be closed in the next Capital Status Report. |
| 5332565 County Facility Backflow Prevention Program | 125,000 | 6,997.01 | (118,002.99) | Apr-26 | Open | Inspections have been completed for all Norfolk County facilities. A meeting with the Environmental Services Department and the Facilities Department is planned for the end of August 2025 to review the results before ordering backflow devices. Based on this timeline, a tender for installation is anticipated in mid-Fall 2025. |
| 5332568 GAB Acquisition & Renovations | 6,351,000 | 4,860,097.72 | (1,490,902.28) | Dec-26 | Open | The building has been acquired. Interior renovations and façade improvements are planned for Fall 2025. Site work is planned for Spring and Summer 2026. |
| 5332569 Port Rowan Community Centre Exterior Repairs | 175,000 | | (175,000.00) | Sep-26 | Open | Work is to be completed in conjunction with the Retrofit project. The project will remain open into 2026. |
| 5332802 Generator Replacement - Norfolk County Garage | 64,000 | 57,697.00 | (6,303.00) | Dec-25 | Open | The installation was completed in June 2025, with a few deficiencies remaining to be resolved. The project will be closed at the next Capital Status Report. |
| 5332907 Norfolk County Garage - HVAC Replacement | 50,000 | 34,407.09 | (15,592.91) | Dec-25 | Open | Construction is complete, with the final invoice still outstanding. The project will be closed at the next Capital Status Report. |
| 5432104 2023 Single Axle Truck Replacement | 403,000 | 403,198.56 | 198.56 | Jan-25 | Closed | The unit has been delivered and is ready for service. Recommendation is to fund the minor variance from the Fleet Reserve and close the project. |
| 5432107 2023 Single Axle Truck Replacement | 403,000 | 403,198.56 | 198.56 | Jul-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432220 2022 Tandem Axle Truck Replacement | 412,000 | | (412,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432221 2022 Tandem Axle Truck Replacement | 412,000 | | (412,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432222 2022 Tandem Axle Truck Replacement | 412,000 | | (412,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432310 2025 One Ton Truck Replacement | 116,000 | | (116,000.00) | Nov-25 | Open | The award of the quote through cooperative purchasing is anticipated by the end of Summer 2025, with vehicle delivery expected by late Fall 2025. |
| 5432311 2025 One Ton Truck Replacement | 116,000 | | (116,000.00) | Nov-25 | Open | The award of the quote through cooperative purchasing is anticipated by the end of Summer 2025, with vehicle delivery expected by late Fall 2025. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|------------------------------------------------------------------------------------------------------------------------|
| 5432323 2023 Tandem Axle Truck Replacement | 448,000 | | (448,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432324 2023 Tandem Axle Truck Replacement | 449,000 | | (449,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432325 2023 Tandem Axle Truck Replacement | 449,000 | | (449,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432326 2025 Tandem Axle Truck Replacement | 500,000 | | (500,000.00) | Dec-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432417 2024 Tandem Axle Truck Replacement | 471,000 | | (471,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432418 2024 Tandem Axle Truck Replacement | 471,000 | | (471,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432419 2024 Tandem Axle Truck Replacement | 471,000 | | (471,000.00) | Oct-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432420 2025 Tandem Axle Truck Replacement | 500,000 | | (500,000.00) | Dec-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432503 Tractor/Mower Replacement - M553 | 51,000 | | (51,000.00) | Jan-26 | Open | Specifications for the tender are currently being developed, with issuance targeted for Fall 2025. |
| 5432505 2025 Pickup Truck Replacement | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432512 2025 Pickup Truck Replacement | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432513 2025 Pickup Truck Replacement | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432514 2025 Pickup Truck Replacement | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432515 2025 Pickup Truck Replacement | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432516 Pickup Truck Replacement - Convert to Cars (2x) | 70,000 | 65,965.02 | (4,034.98) | Jul-25 | Closed | The units have been delivered and are in service. Recommendation is to close the project. |
| 5432517 Pickup Truck Replacement - Convert from Van (V015) | 70,000 | | (70,000.00) | Feb-26 | Open | Tender was recently awarded, with delivery expected in late 2025. |
| 5432518 Five Ton Dump Trailer | 15,000 | | (15,000.00) | Aug-25 | Open | Assembly of the unit has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432520 2025 Tandem Axle Truck Replacement | 500,000 | | (500,000.00) | Dec-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432521 2025 One Ton Truck Replacement (Water) - T433 | 220,000 | | (220,000.00) | Jul-26 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432522 2025 Single Axle Truck Replacement | 420,000 | | (420,000.00) | Dec-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432523 2025 Single Axle Truck Replacement | 420,000 | | (420,000.00) | Dec-25 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |



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|-------------------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| 5432524 2025 Single Axle Truck Replacement | 420,000 | | (420,000.00) | Mar-26 | Open | Assembly of the vehicle has been completed at the body builder and transferred to OEM dealership for final inspection. |
| 5432525 Mini Van Replacement - V012 | 40,000 | 32,982.52 | (7,017.48) | Jul-25 | Closed | The unit has been delivered and is in service. Recommendation is to close the project. |
| 5432526 Landscape Trailer Replacement - T512 | 13,000 | | (13,000.00) | Sep-25 | Open | The trailer has been ordered and is awaiting delivery. |
| 5432527 Landscape Trailer Replacement - T532 | 13,000 | | (13,000.00) | Sep-25 | Open | The trailer has been ordered and is awaiting delivery. |
| 5432528 Landscape Trailer Replacement - T548 | 13,000 | | (13,000.00) | Sep-25 | Open | The trailer has been ordered and is awaiting delivery. |
| 5432529 Landscape Trailer Replacement - T582 | 13,000 | | (13,000.00) | Sep-25 | Open | The trailer has been ordered and is awaiting delivery. |
| 5432530 Grader Shoulder Eliminator Attachment | 55,000 | | (55,000.00) | Jan-26 | Open | Specifications for the tender currently being developed, with issuance targeted for Fall 2025. |
| 7332018 Talbot Gardens Ice Rink Floor & Boards Replacement | 205,000 | | (205,000.00) | Sep-27 | Open | The design phase is to be completed by March 2026. Construction is currently planned to commence in April 2027. |
| 7332217 Delhi Quance Mill Building Restoration | 10,000 | | (10,000.00) | Dec-26 | Open | Design is in progress. Construction is expected to be completed in 2026. |
| 7332330 Port Dover Arena Exterior Doors Replacement | 15,000 | 9,773.19 | (5,226.81) | Dec-26 | Open | Design is in progress. Construction is expected to be completed in 2026. |
| 7332332 Talbot Gardens Arena – Front Entrance Doors Replacement | 10,000 | 8,105.88 | (1,894.12) | Dec-26 | Open | Design is in progress. Construction is expected to be completed in 2026. |
| 8332108 HVAC Upgrade - Port Dover Harbour Museum | 130,000 | 30,273.60 | (99,726.40) | Feb-26 | Open | Design is complete. The tender for installation will to be issued in Fall 2025. |
| 8332307 Delhi Tobacco Museum - HVAC Replacement | 20,000 | 15,060.48 | (4,939.52) | Jan-25 | Closed | The project was completed under budget. Recommendation is to close the project. |
| 8332506 Port Dover Lighthouse Framing Repairs | 25,000 | 3,200.00 | (21,800.00) | Dec-25 | Open | The design phase is in progress, with repairs expected to be completed by December 2025. |
| Total Fleet and Facilities Services | 39,339,000 | 16,856,491.28 | (22,482,508.72) | | | |
| Parks, Recreation and Culture | | | | | | |
| 7131502 Dover Wharf Public Boardwalk Agreement | 150,000 | 1,000.00 | (149,000.00) | Jun-26 | Open | Negotiations between the developer and the Department of Fisheries and Oceans to obtain an easement over the land are still ongoing. |
| 7331736 Wellington Park - Playground Rplcmnt & Accessible Surface | 121,000 | | (121,000.00) | Dec-27 | Open | Gazebo construction is planned for 2026, with discussions regarding further development to take place at that time. |
| 7331847 Power Rake - Parks West | 21,000 | 20,447.14 | (552.86) | Jun-25 | Closed | Project complete. Recommendation is to close the project. |
| 7331848 SRC Skatepark Relocation and Ramp Replacements | 55,000 | 3,113.86 | (51,886.14) | Jun-25 | Closed | There are no immediate plans for the utilization of this budget. Recommendation is to close the project. |
| 7331860 Seasonal Plus Controller - Simcoe Talbot Gardens | 44,000 | | (44,000.00) | Sep-25 | Open | Tender was awarded in May, with installation to commence throughout Summer 2025. |
| 7331866 WinDel Park Field House Refurbish | 230,000 | 11,579.28 | (218,420.72) | Dec-25 | Open | Project is currently in the tendering stage. |
| 7331920 Dressing Room Construction - Port Dover Arena | 1,946,000 | 1,556,106.59 | (389,893.41) | Oct-25 | Open | Project is substantially complete with minor deficiencies being addressed. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|-------------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7332015 Dog Park - Delhi | 28,000 | 21,614.93 | (6,385.07) | Jun-25 | Closed | The Delhi Kinsmen Club successfully completed fundraising of 50% for this project, with a planned opening in Summer 2025. Recommendation is to close the project. |
| 7332052 SRC Conversion to Adult Community Centre | 714,000 | 313,385.78 | (400,614.22) | Dec-25 | Open | The Master Recreation Plan, approved in May 2025, included an Implementation Strategy that recommended under section C.1 to install a track around the existing floor and new flooring over the existing rink surface. This upgrade at the Simcoe Recreation Centre is intended to support multi-purpose use, including pickleball, and will incorporate court separations and netting to allow for multiple events to occur simultaneously. The project is expected to remain within the existing approved budget. |
| 7332110 Dressing Room Construction - Waterford Arena | 2,093,000 | 2,070,689.29 | (22,310.71) | Oct-25 | Open | Project is substantially complete with minor deficiencies being addressed. |
| 7332202 Ice Resurfacers & Ice Leveller - Simcoe Talbot Gardens | 168,000 | 162,227.65 | (5,772.35) | May-25 | Closed | Project complete. Recommendation is to close the project. |
| 7332210 Dressing Room Construction - Delhi Arena | 2,270,000 | 1,687,589.63 | (582,410.37) | Oct-25 | Open | Project is substantially complete with minor deficiencies being addressed. |
| 7332221 Recreation Master Plan Update | 154,000 | | (154,000.00) | Oct-25 | Open | The Master Recreation Plan was approved in May 2025. The implementation strategy attached to the plan has a number of recommendations that will be brought forward in Q3 for use of these funds. |
| 7332313 Pool Building Renovation - Delhi Kinsmen Pool | 1,619,000 | 1,642,804.86 | 23,804.86 | Jun-25 | Closed | Project complete. Recommendation is to fund the variance from the Facilities Reserve and close the project. |
| 7332322 Cemeteries Master Plan | 35,000 | 34,985.92 | (14.08) | Jun-25 | Closed | Project complete. Recommendation is to close the project. |
| 7332325 Memorial Ball Park Sports Field lighting Replacement / Retrofit | 330,000 | 286,425.67 | (43,574.33) | Oct-25 | Open | Construction is substantially complete with a few expenditures remaining. |
| 7332329 Port Dover Arena Exterior Building Block Sealing | 30,000 | | (30,000.00) | Dec-26 | Open | The project planned for commencement upon completion of the Rink Floor and Boards replacement project. |
| 7332406 Dressing Room Construction - Langton Arena | 2,228,000 | 1,715,034.68 | (512,965.32) | Oct-25 | Open | Project is substantially complete with minor deficiencies being addressed. |
| 7332423 Niche Cartesian Columbariums 100 Units | 120,000 | 71,635.59 | (48,364.41) | Oct-25 | Open | The concrete sidewalk was installed in July 2025. AODA-compliant finishing, including landscaping and signage, is presently underway. |
| 7332426 Ice Rink Floor & Boards Replacement - PD Arena | 2,000,000 | 653,579.00 | (1,346,421.00) | Oct-25 | Open | Construction is anticipated to be complete by mid-September. |
| 7332513 Delhi Quance Pavilion Concrete Pad Replacement | 20,000 | | (20,000.00) | Oct-25 | Open | Construction is complete, with some landscaping to be completed. |
| 7332517 Lynndale Heights - Playground Replacement Program | 102,000 | | (102,000.00) | Oct-25 | Open | Tender has been awarded, with installation planned for September. |
| 7332520 Electronic Scoreboard - Delhi Kinsmen Ball Park | 30,000 | | (30,000.00) | Oct-25 | Open | Purchase Order has been issued, with installation planned for September. |
| 7332521 Glycol Pump - Waterford Arena | 11,000 | | (11,000.00) | Dec-25 | Open | The pump is to be replaced in Fall 2025. |
| 7332525 Condenser - Delhi Arena | 125,000 | | (125,000.00) | Jul-25 | Closed | The project is to be rebudgeted in 2026 due to insufficient budget. Recommendation is to close the project. |



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|-----------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7332527 Refrigeration Control Backup - Delhi Arena | 55,000 | | (55,000.00) | Dec-25 | Open | Consultation is ongoing. |
| 7332528 ACAC & Inlet Return Repairs | 50,000 | | (50,000.00) | Jan-26 | Open | The project is currently in the RFP process. |
| 7332529 Multi-Use Court - Vittoria Thompson Memorial Park | 280,000 | 6,827.50 | (273,172.50) | Jun-26 | Open | The project is currently in the design phase, with the tender document for construction being developed. |
| 7332530 Accessible Playground Resurfacing - Simcoe Kinsmen Park | 120,000 | | (120,000.00) | Oct-25 | Open | The project is currently in the tendering process. |
| 7332612 Langton Community Centre Interior Refurbishment | 332,000 | 341,643.05 | 9,643.05 | Oct-25 | Open | Project is substantially complete with minor deficiencies being addressed. |
| 7332613 Turkey Point Pickleball Court | 177,000 | | (177,000.00) | Aug-25 | Open | Construction is anticipated to be complete by the end of summer. Funding has been received by the community group. |
| 7332802 Desiccant Dehumidifier - Waterford Arena | 308,000 | 51,565.15 | (256,434.85) | Dec-25 | Open | The dehumidifier has been ordered and is awaiting delivery and installation. |
| 7632304 PRHM Channel Maintenance | 410,000 | | (410,000.00) | Dec-25 | Open | Riggs Engineering has been granted permission from Council to apply for the dredging permit and to prepare the tender package for work to be completed in Fall 2025. |
| 7632305 PDHM Dredging Entrance | 120,000 | | (120,000.00) | Dec-25 | Open | Riggs Engineering has been granted permission from Council to apply for the dredging permit and to prepare the tender package for work to be completed in Fall 2025. |
| 7632402 PRHM East Side Dock Replacement | 20,000 | | (20,000.00) | Dec-26 | Open | The project, notably the engineering of new slips, is on hold until decisions are made regarding the broader operations of Port Rowan Marina. It is anticipated that there will be more tangible updates in 2026. |
| 7632504 PDHM Sewer Inspection & Cleanout | 20,000 | | (20,000.00) | Nov-25 | Open | The sewer cleanout is complete, with a cleanout pipe installed to allow for easier annual maintenance and inspections. The new setup will enable camera inspection of the sewer lines. Inspections will be performed in the fall when sewer usage is lower and conditions are more suitable. |
| 8331707 Collections Storage Study | 53,000 | | (53,000.00) | Jul-25 | Closed | Due to the acquisition of the Gilbertson Administration Building, this study is no longer required. Facilities staff are currently in the planning stage for identifying the long-term use of this facility, with collections storage deficiencies being addressed through future upgrades. Recommendation is to close the project. |
| Total Parks, Recreation and Culture | 16,589,000 | 10,652,255.57 | (5,936,744.43) | | | |
| Planning and Realty Services | | | | | | |
| 8232005 Port Dover Secondary Plan | 150,000 | 144,881.81 | (5,118.19) | Jun-26 | Open | Staff will utilize the work and recommendations to incorporate them into the Official Plan during the upcoming Urban Area Plans through 2026. The remaining budget will be allocated to the implementation plan. |
| 8232101 Land Evaluation and Area Review | 65,000 | 57,801.86 | (7,198.14) | Dec-25 | Open | Consultant work is in its final stages. Findings will be incorporated into the Official Plan update project. |
| 8232102 Development Standards Study | 40,000 | | (40,000.00) | Dec-26 | Open | No additional status comments are provided at this time. |



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|----------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 8232103 Downtown Simcoe Riverfront Lands (Pond St./Argyle St.) | 140,000 | 133,056.73 | (6,943.27) | Jul-25 | Closed | Plan for associated lands proceeding as directed, no requirement for additional budget for this project. Recommendation is to close project. |
| 8232201 Simcoe Plan | 70,000 | | (70,000.00) | Sep-26 | Open | The project is anticipated to commence upon the successful hiring of Project Lead position. |
| 8232202 Two-Zone Floodplain Study/Options - Simcoe | 125,000 | | (125,000.00) | Dec-26 | Open | MINOR SCOPE CHANGE - Upon further review, the scope of this project should be changed to complete associated works for Port Dover, which carries a higher risk for flooding than Simcoe. Simcoe's study will be included in the Draft 2026-2035 Levy Capital Plan. Project title will be renamed accordingly. |
| 8232301 Official Plan Update - PPS Conformity Amendment | 50,000 | 6,513.15 | (43,486.85) | Dec-25 | Open | The presentation of the Official Plan Amendment is anticipated to occur by year-end. The project is expected to be completed within budget. |
| 8232401 Delhi Plan | 80,000 | | (80,000.00) | Sep-26 | Open | No additional status comments are provided at this time. |
| 8232503 Waterford Plan | 90,000 | | (90,000.00) | Sep-26 | Open | No additional status comments are provided at this time. |
| 8232701 Zoning By-Law / OP Update (Urban Area Plans) | 50,000 | | (50,000.00) | Dec-26 | Open | Preliminary work underway. Outcomes will be linked to the decision from MMAH. |
| Total Planning and Realty Services | 860,000 | 342,253.55 | (517,746.45) | | | |
| Total Community and Development Services | 56,788,000 | 27,851,000.40 | (28,936,999.60) | | | |
| Corporate Services | | | | | | |
| Finance | | | | | | |
| 4132301 2025 Development Charges Study | 150,000 | | (150,000.00) | Mar-26 | Open | Project was awarded to a consultant in Q2 2025 and is expected to be within budget. The initial 'Kick-Off' meeting was held in early July 2025. A draft by-law is expected to be prepared by December 2025, with final approval anticipated in Q1 2026. |
| 4132401 Interdepartmental Charges Review | 40,000 | | (40,000.00) | Jun-26 | Open | The project is progressing using internal resources for the first phase. The focus has been on developing and reviewing the revised policy and methodologies. Work is expected to continue into 2025, as changes will be incorporated into the 2026 Budgets, and further analysis will be completed on the requirements for Fleet and Facilities as part of Phase 2. |
| 4132402 Risk Management Signage Study | 100,000 | | (100,000.00) | Jun-26 | Open | Horizontal curve analysis was completed by the consultant, and follow-up review completed by Engineering, with all existing signage locations inspected. Staff are working to develop an implementation plan to map all required signage updates. Awaiting on Invoicing. |
| 4132403 Housing Needs Assessment | 50,000 | 32,949.05 | (17,050.95) | Dec-25 | Open | Housing Needs Assessment was presented to Council-In-Committee on July 8th, 2025. All required work has been completed. The project will remain open until December 31st, 2025 Capital Status Report to allow for final invoicing and project closeout. |



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|-------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4132502 2024 Water, Wastewater, Storm Rate Study | 110,000 | | (110,000.00) | Jun-26 | Open | Council permitted single-source supply to Watson & Associates Economists Ltd. for the completion of this work. The project is expected to commence later in 2025, with anticipated completion mid-2026. |
| Total Finance | 450,000 | 32,949.05 | (417,050.95) | | | |
| Legislative Services | | | | | | |
| 2102001 Corporate Records Management System | 152,000 | 151,042.36 | (957.64) | Dec-25 | Open | Staff training is expected to commence in October. The system build is 90% complete, with delays primarily due to technical issues. The migration of approximately 400,000 documents is expected to take around eight business days. A full rollout to staff is planned for late December, with File Hold remaining available in a read-only capacity throughout the transition. All staff will begin using the new system in January. |
| Total Legislative Services | 152,000 | 151,042.36 | (957.64) | | | |
| Customer Service and Communications | | | | | | |
| 3331401 CRM Customer Service | 357,000 | 324,104.60 | (32,895.40) | Jan-26 | Open | Phase 3 work is ongoing and includes the expansion of services available via online payment, as well as continued enhancements to service offerings on the Customer Service Portal. |
| 3332009 Trail Access - Donly Drive | 46,000 | 32,506.31 | (13,493.69) | Oct-25 | Open | Trail surfacing work was completed in November 2024. The final stage of the project includes the installation of trailhead signage, which is anticipated to be completed in Q3 2025. |
| 3332011 Expression Swing - Lions Park & Kinsmen Park | 10,000 | 1,875.33 | (8,124.67) | Sep-25 | Open | Kinsmen Park expression swing has been installed. Lions Park expression swing has been purchased, with installation slated for August 2025. |
| 3332017 Customer Service Strategy | 100,000 | 77,349.30 | (22,650.70) | Jan-26 | Open | Work on implementing recommendations from the County's Customer Experience Strategy is ongoing. One of the prioritized recommendations includes County-wide customer service training. Customer Service staff are currently working with HR on training options and rollout for Q4 2025. |
| 3332405 County Administration Building Accessible Washrooms | 86,000 | 91,911.70 | 5,911.70 | Apr-25 | Closed | Project complete. Recommendation is to close the project and fund the variance from the New/Incremental Capital Reserve. |
| 3332501 2025 Barrier Free Access Program | 80,000 | 3,686.27 | (76,313.73) | Dec-25 | Open | Several small-scale accessibility improvements have been completed to date, enhancing levels of barrier-free access across the community. |
| Total Customer Service and Communications | 679,000 | 531,433.51 | (147,566.49) | | | |
| Information Technology | | | | | | |
| 3432204 IT Digitalization Initiative | 200,000 | 130,990.07 | (69,009.93) | Apr-25 | Open | Website update has been complete, project to remain open for remainder of the year for final invoicing. |



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|---------------------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3432501 2025 Information Technology Replacement Program | 407,000 | 186,882.70 | (220,117.30) | Dec-25 | Open | Network and workstation updates are currently underway, with both expected to be completed by the end of the year. Project to remain open until next Capital Status Report. |
| 4132701 Enterprise Resource Management System | 150,000 | | (150,000.00) | Dec-28 | Open | A working group is currently being organized. Senior Leadership Team meeting planned for Q3 2025. |
| 8232502 2025 Aerial Photography Updates | 22,000 | | (22,000.00) | Dec-25 | Open | Historical photos are currently being reviewed to support the resolution of legal non-conforming issues related to planning. |
| Total Information Technology | 779,000 | 317,872.77 | (461,127.23) | | | |
| Total Corporate Services | 2,060,000 | 1,033,297.69 | (1,026,702.31) | | | |
| Emergency and Social Services | | | | | | |
| Fire | | | | | | |
| 7431908 Radio Communication Paging Frequency | 325,000 | | (325,000.00) | Nov-25 | Open | Staff are currently working with an equipment service provider to finalize the tender. |
| 7432205 Aerial 1 – Fire Station #1 Simcoe | 2,757,000 | | (2,757,000.00) | Jan-27 | Open | The apparatus is currently under construction. |
| 7432302 Water Rescue Boat & Trailer - Fire Station #3 Waterford | 54,000 | 49,993.92 | (4,006.08) | Jul-25 | Closed | The boat is in service. Recommendation is to close the project. |
| 7432306 Pump 9 – Fire Station #9 Port Rowan | 1,353,000 | | (1,353,000.00) | Dec-27 | Open | A report is scheduled to be presented to Council in October, referencing the bid process. Tender issuance is anticipated in November 2025. |
| 7432307 Pump 6 – Fire Station #6 Courtland | 1,417,000 | 139,179.60 | (1,277,820.40) | Dec-26 | Open | The apparatus is currently under assembly. |
| 7432404 Water Rescue Boat & Trailer #2 - Fire Station #9 Port Rowan | 45,000 | 49,993.92 | 4,993.92 | Jul-25 | Closed | The boat is in service. Recommendation is to fund the minor variance from the General Capital Replacement Reserve and close the project. |
| 7432409 Tanker 3 – Fire Station #3 Waterford | 1,303,000 | | (1,303,000.00) | Dec-27 | Open | A report is scheduled to be presented to Council in October, referencing the bid process. Tender issuance is anticipated in November 2025. |
| 7432410 Tanker 4 – Fire Station #4 Teeterville | 1,362,000 | 139,179.30 | (1,222,820.70) | Dec-26 | Open | The apparatus is currently being built. |
| 7432501 2025 Fire Stn Building Repairs & Maintenance | 120,000 | | (120,000.00) | Dec-25 | Open | This is an annual project for repair and maintenance work. The project will remain open until December 2025. |
| 7432502 2025 Infrared Camera Replacements (6x) | 96,000 | | (96,000.00) | Nov-25 | Open | Product evaluation has been completed and staff are currently working on bid documents. |
| 7432509 Conversion of SCBA Packs (County Wide) | 1,387,000 | | (1,387,000.00) | Oct-25 | Open | Staff are awaiting delivery of units, with implementation anticipated for September 2025. |
| 7432510 Mobile SCBA Tank Fill Unit (FC) | 150,000 | | (150,000.00) | Nov-25 | Open | Delivery of equipment is expected in October 2025. |
| 7432601 Pump 5 – Fire Station #5 Delhi | 1,417,000 | 133,814.10 | (1,283,185.90) | Dec-26 | Open | The apparatus is currently being built. |
| 7432606 Tanker 7 – Fire Station #7 - Langton | 1,336,000 | | (1,336,000.00) | Dec-27 | Open | A report is scheduled to be presented to Council in October, referencing the bid process. Tender issuance is anticipated in November 2025. |
| 7432803 SCBA Air Compressor - Fire Station #7 Langton | 75,000 | | (75,000.00) | Nov-25 | Open | Staff are currently awaiting delivery and installation of the compressor. |
| Total Fire | 13,197,000 | 512,160.84 | (12,684,839.16) | | | |



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| | TOTAL | LTD | Expenditure | Estimated | Project Status | |
|--------------------------------------------------------------------|------------------|---------------------|-----------------------|-------------|----------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Project | APPROVED | Actual | Variance | Completion | At July 31, | Status Comments |
| | BUDGET | Expenditures | (\$) | Date mmm-yy | 2025 | |
| Paramedics | | | | | | |
| 7532301 2022 Ambulance 16-A050 | 232,000 | 229,595.10 | (2,404.90) | Sep-25 | Open | Ambulance delivered. Awaiting final invoices for the installation of equipment. |
| 7532302 2022 Ambulance 16-A051 | 232,000 | 234,588.52 | 2,588.52 | Sep-25 | Open | Ambulance delivered. Awaiting final invoices for the installation of equipment. |
| 7532306 EMS RAV 13-A045 & Trailer 13-A044 | 190,000 | | (190,000.00) | Mar-26 | Open | RFP release is planned for early Fall 2025. |
| 7532308 Emergency Response Vehicle - CP-LTC (2023-24 Funding Year) | 100,000 | 89,965.75 | (10,034.25) | Feb-25 | Closed | Vehicle conversion is complete. Recommendation is to close the project. |
| 7532404 2022 Ambulance 17-A052 | 238,000 | 231,530.18 | (6,469.82) | Sep-25 | Open | Ambulance delivered. Awaiting final invoices for the installation of equipment. |
| 7532405 2022 Ambulance 17-A053 | 238,000 | 237,031.72 | (968.28) | Sep-25 | Open | Ambulance delivered. Awaiting final invoices for the installation of equipment. |
| 7532501 2025 Stretcher Replacement Program (2x) | 151,000 | | (151,000.00) | Dec-26 | Open | Procurement is scheduled to coincide with the receipt of 2025 ambulances. |
| 7532506 2025 Ambulance 18-A055 | 244,000 | 78,700.56 | (165,299.44) | Dec-26 | Open | Vehicle ordered, with delivery expected in 2026. |
| 7532507 2025 Ambulance 18-A056 | 244,000 | 78,700.54 | (165,299.46) | Dec-26 | Open | Vehicle ordered, with delivery expected in 2026. |
| 7532509 Wifi Cradle Replacement | 95,000 | 66,770.27 | (28,229.73) | Dec-25 | Open | Receipt of remaining components is anticipated by the end of 2025. |
| 7532605 2026 Ambulance 19-A057 | 250,000 | 78,700.54 | (171,299.46) | Dec-27 | Open | Vehicle ordered, with delivery expected in 2027. |
| 7532606 2026 Ambulance 19-A058 | 250,000 | 78,700.54 | (171,299.46) | Dec-27 | Open | Vehicle ordered, with delivery expected in 2027. |
| 7532901 2025 Ambulance 19-A061 | 307,000 | 75,115.70 | (231,884.30) | Dec-28 | Open | Vehicle ordered, with delivery expected in 2028. |
| Total Paramedics | 2,771,000 | 1,479,399.42 | (1,291,600.58) | | | |
| Long-Term Care | | | | | | |
| 6332008 Phase 1 Siding Replacement - Norview Lodge | 205,000 | | (205,000.00) | Dec-25 | Open | The project is currently in the planning phase, with the first phase of installation anticipated to begin by mid-to-late Summer 2025. |
| 6332103 2025 Therapeutic Bathing System (1) | 28,000 | 27,153.89 | (846.11) | Jan-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332117 2021 Nurse Call System | 80,000 | 58,835.97 | (21,164.03) | Dec-25 | Open | Components have been received and are still awaiting IT server build. |
| 6332213 2022 Walk-In Cooler Compressor (2) | 15,000 | 13,580.95 | (1,419.05) | Mar-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332410 2024 Carpet Replacement Program | 41,000 | | (41,000.00) | Jun-26 | Open | The project is currently in the planning phase. |
| 6332414 Nursing Countertops for 8 Home Areas | 32,000 | 38,210.88 | 6,210.88 | Apr-25 | Closed | Project complete. Recommendation is to fund the variance from the 2024-2026 one-time LTC Funding and close the project. |
| 6332415 Wanderguard System on 4 Exit Doors | 17,000 | | (17,000.00) | Dec-25 | Open | Awaiting a quotation for this purchase. |
| 6332416 Cooling Tower retrofit | 104,000 | 113,530.57 | 9,530.57 | Mar-25 | Closed | Project complete. Recommendation is to fund the variance from the 2024-2026 one-time LTC Funding and close the project. |
| 6332417 Steam Boiler | 159,000 | | (159,000.00) | Jan-26 | Open | Installation by the contractor has commenced. |
| 6332418 Fire Training Equipment | 30,000 | 19,843.20 | (10,156.80) | Jan-25 | Closed | Project complete. Recommendation is to close the project. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|-----------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 6332419 Network Switches | 10,000 | 1,588.82 | (8,411.18) | Oct-25 | Open | Awaiting receipt of final invoicing. |
| 6332420 Cameras | 64,000 | 69,149.25 | 5,149.25 | Dec-25 | Open | Planning to procure additional cameras using this budget, to be funded entirely from excess 2024-2026 one-time LTC Funding as a result of other funded projects closing under budget. |
| 6332421 Replacement of Existing Lawn Furniture | 38,000 | 23,625.61 | (14,374.39) | Jan-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332501 2025 Heating Boiler | 115,000 | | (115,000.00) | Jul-25 | Closed | The project is to be re-budgeted in 2026, as it has been determined that the need is not immediate. Recommendation is to close the project. |
| 6332509 2025 Hygiene Lift Chair (3) | 45,000 | 37,851.42 | (7,148.58) | Feb-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332511 2025 Carpet Replacement Program | 42,000 | | (42,000.00) | Jun-26 | Open | The project is currently in the planning phase. |
| 6332512 2025 Commercial Dishwasher (2) | 30,000 | 21,980.15 | (8,019.85) | Mar-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332513 2025 Mobile Sling Lift (3) | 47,000 | 43,036.74 | (3,963.26) | Jan-25 | Closed | Project complete. Recommendation is to close the project. |
| 6332515 2025 Steamer Oven | 20,000 | | (20,000.00) | Jul-25 | Closed | The project is to be re-budgeted in 2026 for two ovens, which will result in a per-unit savings over the 10 year Capital Plan. Recommendation is to close the project. |
| Total Long-Term Care | 1,122,000 | 468,387.45 | (653,612.55) | | | |
| Total Emergency and Social Services | 17,090,000 | 2,459,947.71 | (14,630,052.29) | | | |
| Public Works | | | | | | |
| Roads | | | | | | |
| 5632514 Sign Inventory & Reflectivity Study | 100,000 | | (100,000.00) | Oct-25 | Open | The RFQ closed in July, with expectation that the successful tenderer will complete the work by early Fall 2025. |
| Total Roads | 100,000 | | (100,000.00) | | | |
| Environmental Services | | | | | | |
| 5531454 Judd Industrial Park Stormwater Pond | 300,000 | 28,754.32 | (271,245.68) | Dec-25 | Open | Tender has been awarded, and staff are presently working with the contractor to schedule construction, with a late August commencement being the likely outcome. |
| 5532472 Delhi (SWM1) Stormwater Management Facility | 300,000 | 8,176.41 | (291,823.59) | Jul-25 | Closed | The project has been cancelled and will be resubmitted as part of the 2026 Capital Budget process. Recommendation is to close the project. |
| 5532572 CCTV Camera Locator Inspection Equipment | 85,000 | | (85,000.00) | Jan-26 | Open | Staff are working with suppliers to arrange demos and pricing. The equipment order is targeted for September 2025. |
| 5532573 Flusher Truck Attachments | 60,000 | 12,137.14 | (47,862.86) | Jan-26 | Open | Staff are working with suppliers to establish equipment needs and arrange demos. |
| 5532575 Stormwater Management Facility Inspection Surveys | 125,000 | | (125,000.00) | Dec-25 | Open | The RFP has been awarded, and staff are presently working with the consultant to schedule inspections. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|-------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532576 Sommerset (SWM7) & Other Pond Maintenance | 400,000 | 6,253.14 | (393,746.86) | Dec-25 | Open | MINOR SCOPE CHANGE: The tender was awarded significantly under budget, and staff are presently working with the consultant and contractor to schedule construction with a planned Q3 commencement. Due to favourable tender pricing, staff are investigating expanding the scope of work at Pine Ridge Estates (SWM13) to a full cleanout, as opposed to a partial. This will result in the elimination of project 5532720 included in the Approved Capital Plan in 2026, resulting in overall cost savings for the County. |
| 5532720 Pine Ridge Estates (SWM13) Stormwater Facility Clean Out | 25,000 | | (25,000.00) | Dec-25 | Open | The tender has been awarded, and staff are presently working with the consultant and contractor to schedule construction, with a late August commencement being the likely outcome. |
| 5732308 Retrofits for Delhi Closed Landfill Site | 100,000 | 6,710.05 | (93,289.95) | Dec-26 | Open | Staff are in the process of determining the next steps with the consultant for potential alternative monitoring well locations, as attempts to obtain access agreements with property owners have been exhausted and unsuccessful. The estimated completion date will not be determined until the new location has been discussed and approved by the MECP. |
| 5732411 South Walsingham Weigh Scale Replacement | 150,000 | | (150,000.00) | May-25 | Open | The weigh scale was received and installed in late May 2025. Project to remain open to allow for invoice processing, will be closed at the next Capital Status Report. |
| 5732507 Concrete Pad for L&Y Waste Bunker Simcoe Transfer Station | 50,000 | | (50,000.00) | Jul-25 | Closed | The project will be re-budgeted in 2026 with a design-build scope to include bunker wall improvements. Recommendation is to close the project. |
| 5732508 Concrete Pad for L&Y Waste Bunker South Wal TS | 50,000 | | (50,000.00) | Jul-25 | Closed | The project will be re-budgeted in 2026 with a design-build scope to include bunker wall improvements. Recommendation is to close the project. |
| 5732509 Leachate Manhole Covers & Extensions | 69,000 | | (69,000.00) | Aug-26 | Open | Haldimand staff are currently investigating other possible cost-effective solutions to hedge against any potential tariff-related implications on pricing. |
| 5732510 Holding Tank Repairs - South Walsingham Transfer Station | 20,000 | | (20,000.00) | Jun-26 | Open | Completion is targeted for late Spring/early Summer 2026 in order to determine whether internally performed repairs will withstand precipitation over the fall and winter, or whether contracted repairs or replacement are necessary. |
| 5932404 Mobile Diesel Trash Pump | 23,000 | | (23,000.00) | Dec-25 | Open | Staff are targeting procurement by the end of 2025. |
| Total Environmental Services | 1,757,000 | 62,031.06 | (1,694,968.94) | | | |
| Engineering and Asset Management | | | | | | |
| 3331605 Accessible Parking Norview Lodge | 910,000 | 719,599.81 | (190,400.19) | Oct-25 | Open | The final review is underway. Project expected to be closed at the next Capital Status Report. |
| 3331909 2024 Accessible Parking Spaces | 17,000 | | (17,000.00) | Dec-25 | Open | A location near the CAB building will be reviewed for potential improvements. |



NORFOLK COUNTY SUMMARY
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| | TOTAL | LTD | Expenditure | Estimated | Project Status | |
|-------------------------------------------------------------------------|-----------|--------------|----------------|-------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Project | APPROVED | Actual | Variance | Completion | At July 31, | Status Comments |
| | BUDGET | Expenditures | (\$) | Date mmm-yy | 2025 | |
| 3332403 2024 Accessible Sidewalks | 28,000 | | (28,000.00) | Dec-25 | Open | Work is planned to be completed in Fall 2025 under a direct sub-\$30K contract. |
| 5531446 Removal of Structure 010038 - Porter Bridge, Marburg Rd | 626,000 | 196,601.91 | (429,398.09) | Nov-26 | Open | Engineering work for the replacement pedestrian bridge is scheduled to begin in Q3 2025. |
| 5531704 Asphalt Resurfacing - Long Point Causeway - Road Reconstruction | 4,859,000 | 3,857,321.74 | (1,001,678.26) | Oct-25 | Open | The contractor continues to address minor deficiencies and minor outstanding work items. Some review work also remains outstanding by the consultant. |
| 5531902 Structure 010107 - Gilbert Road Culvert | 928,000 | 893,314.75 | (34,685.25) | Feb-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5531904 Colborne St N - Robinson to Windham, Simcoe | 6,144,000 | 5,917,960.25 | (226,039.75) | Jun-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532009 Talbot Street - Young St to Chapel St, Simcoe | 2,276,000 | 2,091,727.24 | (184,272.76) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532011 Regent Ave - Nelson St. to Greenock St., Port Dover | 189,000 | 4,461.02 | (184,538.98) | Dec-26 | Open | The project is in the early design stage. |
| 5532017 Wellington Street - Alice St. to Brown St., Waterford | 3,644,000 | 3,662,702.25 | 18,702.25 | Jan-25 | Closed | Project completed slightly over budget. Recommendation is to fund the minor variance from the Roadway Construction Reserve and close the project. |
| 5532025 Windham Street - Talbot St to West End, Simcoe | 228,000 | 49,127.76 | (178,872.24) | Dec-26 | Open | The project is in the 60% Design stage. Construction is expected to commence in 2026. |
| 5532103 McNab Street - First Ave to West End. Port Dover | 138,000 | 3,928.09 | (134,071.91) | Dec-26 | Open | The project is in the early design stage. |
| 5532104 Brown Street - Main to Washington, Waterford | 2,446,000 | 1,769,867.45 | (676,132.55) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532111 East Street - Imperial to William, Delhi | 1,039,000 | 50,896.16 | (988,103.84) | Jul-26 | Open | The construction tender has been awarded, with work expected to commence in August 2025. Some restoration work, such as surface asphalt, will be delayed until spring of 2026. |
| 5532122 Sovereign Street - James St to Queen St, Delhi | 335,000 | 40,436.37 | (294,563.63) | Dec-26 | Open | The project is in the 60% Design stage. Construction is expected to commence in 2026. |
| 5532123 Ann Street - James to East, Delhi | 934,000 | 40,800.82 | (893,199.18) | Jul-26 | Open | The construction tender has been awarded, with work expected to commence in August 2025. Some restoration work, such as surface asphalt, will be delayed until spring of 2026. |
| 5532128 East Quarterline Road Slope Stabilization Study | 30,000 | 17,124.66 | (12,875.34) | Dec-26 | Open | The engineering tender is currently being prepared, with construction expected to commence by Fall 2026. |
| 5532129 Structure P000009 - Hawthorne Ave Bridge Rehabilitation | 350,000 | 278,729.75 | (71,270.25) | Jul-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532207 New Lakeshore Rd Watermain Upgrade, Feed to Tower | 2,963,000 | 81,789.68 | (2,881,210.32) | Dec-27 | Open | The construction tender has been deferred to 2027 due to active upgrade work at the Port Dover WWTP. |
| 5532213 Harbour St - St. Andrew St to St. George St, Pt Dover | 2,174,000 | 1,030,589.94 | (1,143,410.06) | Nov-25 | Open | The project is ongoing. Light posts are expected by late September. |
| 5532223 Queen Street - William St to Sovereign St, Delhi | 70,000 | 21,688.44 | (48,311.56) | Dec-26 | Open | The project is in the 60% Design stage. Construction is expected to commence in 2026. |
| 5532227 Structure 000305 - Big Creek E 1/4 Line Bridge | 1,806,000 | 1,732,635.10 | (73,364.90) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|----------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532230 Old Hwy 24 - Jenkins Rd to Conc 3 Townsend, Waterford | 750,000 | 609,047.87 | (140,952.13) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532238 West St - Brook St to Talbot St. S, Simcoe | 3,919,000 | 290,518.18 | (3,628,481.82) | Dec-25 | Open | Construction commenced in May 2025. |
| 5532241 West St - Holden Ave to Brook Ave. Simcoe | 4,626,000 | 4,259,863.30 | (366,136.70) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532245 Traffic Signal Operational Review | 125,000 | 79,298.86 | (45,701.14) | Dec-25 | Open | Staff are currently awaiting a revised submission from the consultant. |
| 5532246 Streetscaping – Harbour St, Pier to Lift Bridge, Pt Dover | 40,000 | | (40,000.00) | Nov-25 | Open | Paving is expected to be completed by August 2025. Light posts and final finishing are expected to be completed by November 2025. |
| 5532305 Lasalle Street - Inglewood to Sunninghill & Oak Knoll St, PD | 2,347,000 | 53,337.06 | (2,293,662.94) | Dec-26 | Open | The project is in the 60% Design stage. Due to consultant delays, construction is expected to commence in 2026. |
| 5532308 Leamon St - Nichol St. to Thompson Rd., Waterford | 462,000 | 44,326.96 | (417,673.04) | Dec-26 | Open | Design work is ongoing, with construction planned for 2026. |
| 5532310 Potts Road - Oakwood to Victoria St, Simcoe | 1,309,000 | 888,715.46 | (420,284.54) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532311 Homewood Ave - Oakwood to Victoria St, Simcoe | 887,000 | 648,905.23 | (238,094.77) | Jul-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532314 Talbot Street - Maple to Windham, Simcoe | 154,000 | 28,211.98 | (125,788.02) | Dec-26 | Open | The project is in the 60% Design stage. Construction is expected to commence in 2026. |
| 5532317 Structure 002118 - East 1/4 Line Culvert | 805,000 | 659,458.87 | (145,541.13) | Feb-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532318 Structure 982404 - Young Creek Bridge | 2,063,000 | 2,097,859.25 | 34,859.25 | Apr-25 | Closed | Project complete. Recommendation is to fund the minor variance from the Roadway Construction Reserve and close the project. |
| 5532322 Conc 12 Townsend - Haldimand Rd 74 to HN Boundary | 175,000 | 107,580.67 | (67,419.33) | Dec-25 | Open | The work has been completed by Haldimand, and staff are awaiting the final invoice for review. |
| 5532331 James St - King St to Talbot Rd Inc. Storm Extension, Delhi | 4,016,000 | 3,546,642.49 | (469,357.51) | Apr-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532335 Long Point Causeway Post Construction Monitoring | 154,000 | 90,601.74 | (63,398.26) | Dec-27 | Open | Norfolk County is entering year 3 of 5 for required monitoring. All reporting requirements to date have been compliant. |
| 5532337 Waterford Dam Study | 83,000 | | (83,000.00) | May-26 | Open | The work program and RFP are expected to be developed in Fall 2025. The operational and safety review is expected to take six months once field work commences. |
| 5532341 St. Andrew Street - Walker St to Harbour St, Port Dover | 584,000 | 20,887.75 | (563,112.25) | Dec-26 | Open | Work is planning to be assigned in the Fall of 2025. Construction to commence following the completion of the Harbour Street Reconstruction Project. |
| 5532342 Walker Street - Main St to Lift Bridge, Port Dover | 1,154,000 | 21,712.03 | (1,132,287.97) | Dec-26 | Open | Work is planning to be assigned in the Fall of 2025. Construction to commence following the completion of the Harbour Street Reconstruction Project. |
| 5532343 Intersection Improvements - Norfolk and Davis St. Simcoe | 528,000 | 391,023.45 | (136,976.55) | Oct-25 | Open | Project is substantially complete, pending confirmation of final invoicing. |
| 5532413 Structure 982402 - Bloomsburg Bridge | 997,000 | 113,047.01 | (883,952.99) | Dec-26 | Open | The construction tender has been delayed until 2026 due to required archaeological assessments. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|-----------------------------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532414 Structure 984202 - Port Royal Bridge | 2,221,000 | 549,078.59 | (1,671,921.41) | Dec-25 | Open | Construction commenced in April 2025 and is ongoing. |
| 5532417 West Church St - Main to Washington, Waterford | 248,000 | 42,941.38 | (205,058.62) | Dec-26 | Open | Design work is ongoing, with construction planned for 2026. |
| 5532419 Windham Centre Rd - Brantford Rd to Nixon Rd, Windham Centre | 948,000 | 963,404.18 | 15,404.18 | Jan-25 | Closed | Project complete. Recommendation is to close the project and fund the minor variance from the Roadway Construction Reserve. |
| 5532426 Windham Centre Rd - Windham East 1/4 Line to Hwy 24, Windham Centre | 1,185,000 | 1,282,885.54 | 97,885.54 | Jan-25 | Closed | The project completed over budget due to additional asphalt depth added to paved shoulder to ensure proper support. Recommendation is to close the project and fund the variance from the Roadway Construction Reserve. |
| 5532429 Market St - Main to St Andrew Reconstr Pt Dover | 50,000 | | (50,000.00) | Dec-27 | Open | Construction has been delayed until 2027 in favor of the St. Andrew and Walker Street projects scheduled for 2026. |
| 5532430 Park St - Main St to St. Andrew St Pt Dover Reconstr | 50,000 | | (50,000.00) | Dec-27 | Open | Construction has been delayed until 2027 in favor of the St. Andrew and Walker Street projects scheduled for 2026. |
| 5532433 Norfolk County 19 W - Oxford Ln to Windham Rd 4 | 770,000 | 407.04 | (769,592.96) | Dec-25 | Open | Construction commenced in July 2025 and is currently ongoing. |
| 5532438 Eagle St - Main St of Delhi to Queen St, Delhi | 89,000 | 1,068.36 | (87,931.64) | Dec-26 | Open | The project is in the 60% Design stage. Construction is expected to commence in 2026. |
| 5532439 Clinton St - Main St to St George St, Port Dover | 69,000 | | (69,000.00) | Dec-27 | Open | Construction has been delayed until 2027 in favor of the St. Andrew and Walker Street projects scheduled for 2026. |
| 5532440 Emily St - Inglewood Dr to South End, Port Dover | 1,204,000 | 16,907.30 | (1,187,092.70) | Dec-26 | Open | The project is in the 60% Design stage. Due to consultant delays, construction is expected to commence in 2026. |
| 5532441 Foster St - Beckett Blvd to Bellevue Ave, Simcoe | 176,000 | 5,488.18 | (170,511.82) | Dec-26 | Open | The project is in the early design stage, with construction scheduled for 2026. |
| 5532442 Norfolk County Rd 28 - Norfolk Rd 23 to Fairground, Fairground | 2,000,000 | | (2,000,000.00) | Dec-26 | Open | The project has been delayed due to unfunded cross-culverts required for drainage. The decision has been made to reduce the length of paving repairs and address culvert needs within the allocated funding. Tendering is planned for early 2026, with construction expected to be completed by Q4 2026. |
| 5532444 Old Hill Road - Cedar Dr to Front Rd, Turkey Point | 705,000 | 25,144.26 | (679,855.74) | Nov-25 | Open | The tender was awarded in July, with construction scheduled to commence in early September 2025. |
| 5532445 Argyle Street Parking Lot Improvement Project | 345,000 | | (345,000.00) | Dec-26 | Open | Staff are currently awaiting a report from Geotech consultants to support planning efforts. |
| 5532470 Structure D00033 - Little Lake Culvert | 540,000 | 468,378.43 | (71,621.57) | Oct-25 | Open | Construction is complete, with a few outstanding progress payments. |
| 5532473 Lynn River Forcemain Assessment | 100,000 | | (100,000.00) | Dec-26 | Open | Project administration has been assigned to OCWA, whom is currently confirming plans for assessment. |
| 5532474 Automated Speed Enforcement Study | 20,000 | | (20,000.00) | Sep-25 | Open | The report is complete, with final invoicing currently outstanding. |
| 5532475 St. Johns Road - Cockshutt Road and Blueline Road | 201,000 | 29,459.77 | (171,540.23) | Dec-25 | Open | Staff are currently awaiting revised reports, which will inform forthcoming recommendations for traffic control. |
| 5532476 Delhi Mid-Block Pedestrian Crossing | 198,000 | 119,727.48 | (78,272.52) | Sep-25 | Open | The project is substantially complete, with final invoicing currently outstanding. |
| 5532477 Queensway East - Norfolk Street to Ireland Road Resurfacing | 792,000 | 535,202.67 | (256,797.33) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|-------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532502 Structure 986003 - Big Creek 5th Conc Rd Bridge | 139,000 | 5,036.62 | (133,963.38) | Dec-26 | Open | The engineering tender has been awarded, with construction tendering scheduled for completion in Q1 2026 for work to commence in Summer 2026. |
| 5532503 2025 Sidewalks & Walkways Reconstruction | 226,000 | | (226,000.00) | Dec-25 | Open | Work currently on-going. Expected to come in under or at budget depending on driveway restoration requirements. |
| 5532516 Structure 000006 - Norfolk St. Bridge South | 140,000 | 71,983.48 | (68,016.52) | Dec-26 | Open | Engineering is 90% complete. Tendering for construction is expected to be completed by the end of 2025, with construction scheduled for Summer 2026. |
| 5532517 Structure 000018 - 13th Street West Arch | 510,000 | 32,318.30 | (477,681.70) | Dec-25 | Open | Construction has commenced. |
| 5532520 2025 Bridge Sustainability Program | 338,000 | | (338,000.00) | Nov-25 | Open | Construction has commenced. |
| 5532528 New Pedestrian Crossings (2) - Waterford | 375,000 | | (375,000.00) | Dec-25 | Open | Crossing locations are currently under secondary review. |
| 5532529 Turkey Point - Cedar & Ordnance | 945,000 | | (945,000.00) | Dec-25 | Open | The tender was awarded in July, with construction scheduled to commence in early September 2025. |
| 5532530 Conc 12 Townsend - Haldimand Rd 74 to HN Boundary | 33,000 | | (33,000.00) | Jun-25 | Closed | This project was incorrectly duplicated with project 5532322 above. Recommendation is to close the project. |
| 5532531 Port Dover - Mergl Dr, Dixon Dr & Roselawn Ct | 362,000 | 129,583.59 | (232,416.41) | Dec-25 | Open | Final site works are currently in progress. |
| 5532532 2025 Roadside Safety Barrier Replacement Program | 102,000 | | (102,000.00) | Dec-25 | Open | Tendering is scheduled for Fall 2025. |
| 5532533 222 Main Street of Delhi Parking Lot Rehabilitation | 240,000 | | (240,000.00) | Sep-26 | Open | Design work is planned for Fall 2025, with construction tendering scheduled for Q1 2026. |
| 5532534 Nelson Street Shoreline Protection (FC) | 465,000 | | (465,000.00) | Dec-27 | Open | A feasibility assignment is currently in progress with Baird Engineering to support a funding application later in 2025 for potential construction cost-sharing. |
| 5532536 Blueline Road From Hwy 6 to Hwy 3 | 1,000,000 | | (1,000,000.00) | Dec-25 | Open | Construction commenced in July 2025 and is ongoing. |
| 5532537 Pedestrian Structure Removals (P000010 and P000011) | 150,000 | | (150,000.00) | Oct-25 | Open | The tender has been awarded, with work scheduled to commence in August 2025. |
| 5532538 Transportation, Stormwater, Biosolids ISMP Study | 1,000,000 | | (1,000,000.00) | Dec-26 | Open | The RFP is targeted for September 2025 issuance. |
| 5532539 2025 Streetlighting Infills | 100,000 | | (100,000.00) | Dec-25 | Open | A consultant has been retained. |
| 5532540 Crosier Street - Gibraltar to Main Street, Delhi | 1,428,000 | | (1,428,000.00) | Dec-26 | Open | The project may become a joint initiative with developers in the area who identified a need to upsize the sewer. If an alternate solution is found, the project will proceed as a watermain replacement and road rebuild only. |
| 5532542 Delhi Area Traffic Impact Study | 100,000 | | (100,000.00) | Dec-25 | Open | The study is scheduled to commence in September 2025. |
| 5532543 East Quarterline Slope Rehabilitation | 200,000 | | (200,000.00) | Dec-25 | Open | The engineering tender is being prepared, with construction expected to commence by Fall 2026. |
| 5532544 Slaght St & Orchard Cres, Waterford | 231,000 | 76,298.30 | (154,701.70) | Oct-25 | Open | The project is nearing Substantial Completion, with minor site works remaining. |
| 5532545 Mackay Ave & Rosseau Dr, Simcoe | 275,000 | 81,375.72 | (193,624.28) | Oct-25 | Open | The project is nearing Substantial Completion, with minor site works remaining. |
| 5532546 Charlotteville W 1/4 - Charlotteville 11 to Lynedoch Road | 58,000 | 1,857.94 | (56,142.06) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532547 Windham Rd 11 - Windham Rd 19 to Swimming Pool Road | 74,000 | 35,198.47 | (38,801.53) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532548 Angling Rd - Conc 6 Townsend to 0.6km S of Cty Rd 19 | 168,000 | 1,944.75 | (166,055.25) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|----------------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532549 New Lakeshore Rd - 0.3km E of Lakeview Ave to E 1/4 | 113,000 | 2,466.04 | (110,533.96) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532551 Norwich Townline - Swimming Pool Road to Hawtrey Rd | 87,000 | | (87,000.00) | Jun-26 | Open | To be completed by the Township of Norwich and is now a larger project. Keep account open to offset 2026 budget request for this same section of road. |
| 5532552 Hillcrest Rd - Charlotteville Rd 5 to 0.36km S of St. Johns Rd | 53,000 | 729.42 | (52,270.58) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532553 Charlotteville W 1/4 Line - Charlotteville 8 to McDowell Rd E | 77,000 | 1,089.94 | (75,910.06) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532554 Charlotteville W 1/4 Line - Charlotteville 10 Charlotteville Rd 11 | 62,000 | | (62,000.00) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532555 Bell Mill Side Road - 2nd Conc NTR to Rokeby Side Road | 113,000 | 2,880.29 | (110,119.71) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532556 12th Conc Rd - West 1/4 Line N Wals to Norfolk Cty Rd 23 | 164,000 | 1,955.27 | (162,044.73) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532557 Windham Rd 14 - Windham E 1/4 to Nixon Rd | 188,000 | | (188,000.00) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532558 Norfolk Cty Rd 19 W - Brantford Rd to 0.52km E | 27,000 | | (27,000.00) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532559 Norfolk Cty Rd 19 W - 0.52km E of Brantford Rd to Hwy 24 | 141,000 | 1,972.58 | (139,027.42) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532560 N Wals Townline Rd - E 1/4 to Norfolk County Hwy 59 | 191,000 | 2,224.17 | (188,775.83) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532561 Windham Rd 12 Highway 24 to Windham E 1/4 Line | 169,000 | 19,385.07 | (149,614.93) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532562 Windham Rd 13 - Windham E 1/4 Line to Nixon Road | 194,000 | 58,502.53 | (135,497.47) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532563 12th Concession Rd - Sinden Side Road to E 1/4 N Wals | 116,000 | 1,871.51 | (114,128.49) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532564 Bell Mill Side Road - Plowmans Line to 2nd Con NTR | 121,000 | | (121,000.00) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532565 Windham Road 14 - Nixon Road to Windham W 1/4 Line | 187,000 | 18,149.30 | (168,850.70) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532566 Fertilizer Road - Lyndoch Road to Highway 3 | 28,000 | 460.47 | (27,539.53) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532567 Windham E 1/4 - 0.4km N of Windham 11 to Windham 10 | 46,000 | 18,686.48 | (27,313.52) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532568 Jackson Side Rd - Colonel Talbot Rd to Goshen Rd | 165,000 | 1,852.61 | (163,147.39) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532569 Water St - Charlotteville Rd 5 to St. John's Rd | 67,000 | 1,030.40 | (65,969.60) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532570 Windham W 1/4 Line - Windham Rd 14 to Windham Rd 13 | 72,000 | | (72,000.00) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5532571 Windham W 1/4 Line - Highway 3 to Windham Rd 14 | 71,000 | 15,099.32 | (55,900.68) | Oct-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|---------------------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5532577 Talbot Gardens Arena Parking Lot | 315,000 | | (315,000.00) | Dec-26 | Open | Staff are currently awaiting a report from Geotech consultants to support planning efforts. |
| 5532578 Parking Improvement at St. James St. & Alice St., Waterford | 40,000 | 1,927.54 | (38,072.46) | Dec-25 | Open | Engineering is being coordinated with surface treatment contractor to surface. |
| 5532579 Parking Improvement at Abigail Becker Lot | 25,000 | 10,122.84 | (14,877.16) | Dec-25 | Open | Engineering is being coordinated with surface treatment contractor to surface. |
| 5532580 Rokeby Side Road Boundary | 250,000 | | (250,000.00) | Dec-25 | Open | Staff are awaiting invoicing from the Town of Tillsonburg, which is overseeing the project. |
| 5532523 Norfolk County Rd 13 - Hwy 3 to Mall Rd, Courtland | 640,000 | 505,232.95 | (134,767.05) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532550 Mall Road - Byerlay Side Road to Fernlea Side Road | 114,000 | | (114,000.00) | Jul-25 | Closed | Work was completed in 2024 as part of the resurfacing project that extended to Middleton Church Road, with no requirement for funds from this project. Recommendation is to close the project. |
| 5532581 Extension of Main Street of Delhi & Crosier St., Delhi | 3,238,000 | | (3,238,000.00) | Dec-28 | Open | The road work is expected to be coordinated with the servicing needs of a developer's adjacent property by December 2025, with construction scheduled to begin by the 2027 construction season. |
| 5532603 Structure 000104 - Big Creek 6th Concession Bridge | 138,000 | 17,897.49 | (120,102.51) | Dec-26 | Open | The engineering tender has been awarded, with construction tendering scheduled for completion in Q1 2026 for work to commence in Summer 2026. |
| 5532604 Structure 000106 - Big Creek 3rd Concession Bridge | 1,584,000 | 1,530,424.74 | (53,575.26) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 5532605 Structure D00006 - Lot 11 Conc 3 Rd Windham Bridge | 2,596,000 | 132,509.66 | (2,463,490.34) | Dec-25 | Open | Construction is ongoing. |
| 5532606 Removal of Structure D00022 - East Street Underpass | 178,000 | | (178,000.00) | Sep-25 | Open | Staff are working on finalizing an agreement with Rail Land owner. If settled, this project could be closed with no requirement for use of these funds. |
| 5532620 Norfolk St S - South Dr to Poplar St, Simcoe | 472,000 | 103,939.65 | (368,060.35) | Dec-25 | Open | The paving has been completed, and staff are currently awaiting the invoice for the final holdback. |
| 5532627 James St - Crosier to Wilson, Delhi | 3,623,000 | 13,988.99 | (3,609,011.01) | Dec-27 | Open | The project is in the early design stage, with construction planned for 2026. |
| 5532705 Grace St, Glenwood St, Drayton St, Sloan St, Pt Dover | 2,867,000 | 83,787.80 | (2,783,212.20) | Jul-26 | Open | The top lift of asphalt is expected to be placed during Spring 2026. |
| 5532815 Water St - Grace St to Sloan St, Port Dover | 446,000 | 16,721.02 | (429,278.98) | Jul-26 | Open | The top lift of asphalt is expected to be placed during Spring 2026. |
| 5532816 Market St W - St George St to Water St, Port Dover | 698,000 | 11,198.73 | (686,801.27) | Jul-26 | Open | The top lift of asphalt is expected to be placed during Spring 2026. |
| 5533107 Structure 972403 - Old Highway 24 Culvert | 145,000 | 7,956.97 | (137,043.03) | Dec-26 | Open | The engineering tender has been awarded, with construction tendering scheduled for completion in Q1 for Summer 2026. |
| 5632308 2023 Traffic Controller Program | 56,000 | 15,513.88 | (40,486.12) | Dec-24 | Closed | Annual Program Budget for 2023 Calendar year not fully utilized. Future needs to be addressed through future budget allocations. Recommendation is to close project. |
| 5632408 2024 Traffic Controller Program | 57,000 | | (57,000.00) | Dec-24 | Closed | Annual Program Budget for 2024 Calendar year not utilized. Future needs to be addressed through future budget allocations. Recommendation is to close project. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|----------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5632505 Lynedoch Road - Pinegrove Road to Yeull Road | 100,000 | 1,264.01 | (98,735.99) | Nov-25 | Open | Work is ongoing, with Substantial Completion anticipated by October 2025. |
| 5632508 2025 Traffic Signal Program | 87,000 | | (87,000.00) | Jun-26 | Open | The program will be utilized to replace Wavetronix devices with advanced camera-based traffic detection technology to improve performance. Design work is planned for Fall 2025, with implementation targeted for Spring 2026. |
| 5632510 2025 Parking Lot Preservation Program | 111,000 | | (111,000.00) | Dec-26 | Open | Design work is planned for Fall 2025, with construction tendering scheduled for 2026. |
| 7332418 Port Dover Kinsmen Park Driveway and Parking Lot Resurfacing | 340,000 | | (340,000.00) | Dec-26 | Open | Design work is planned for Fall 2025, with construction tendering scheduled for 2026. |
| Total Engineering and Asset Management | 98,454,000 | 43,488,873.37 | (54,965,126.63) | | | |
| Total Public Works | 100,311,000 | 43,550,904.43 | (56,760,095.57) | | | |
| Requisitions from Boards & Agencies | | | | | | |
| Norfolk County Public Library | | | | | | |
| 9131801 Interior Expansion - Waterford Library | 646,000 | 664,655.99 | 18,655.99 | Oct-25 | Open | Project is substantially complete with minor deficiencies and invoicing outstanding. The project will be closed at the next Capital Status report. |
| 9132203 Shelving Replacement - Waterford Library | 95,000 | 84,080.72 | (10,919.28) | May-25 | Closed | Project complete. Recommendation is to close the project. |
| 9132204 Carpets - Waterford Library Branch | 55,000 | 52,401.99 | (2,598.01) | Apr-25 | Closed | Project complete. Recommendation is to close the project. |
| 9132205 Simcoe Library - Heat Pump Replacements (18) | 110,000 | 88,308.22 | (21,691.78) | Jan-25 | Closed | Project completed under budget. Recommendation is to close the project. |
| 9132206 NCPL - Waterford Branch Retrofit | 530,000 | 424,311.90 | (105,688.10) | Oct-25 | Open | Project is substantially complete with minor deficiencies and invoicing outstanding. The project will be closed at the next Capital Status report. |
| 9132403 Library Management System Software Platform | 65,000 | | (65,000.00) | Nov-25 | Open | Contract signed with vendor, with launch of platform anticipated for November 2025. |
| 9132404 RFID Security Gate Replacements | 120,000 | 97,686.98 | (22,313.02) | Mar-25 | Closed | Project complete. Recommendation is to close the project. |
| 9132501 2025 Library Materials | 342,000 | 223,646.70 | (118,353.30) | Dec-25 | Open | Annual program for Library Materials. The project will remain open through 2025. |
| Total Norfolk County Public Library | 1,963,000 | 1,635,092.50 | (327,907.50) | | | |
| Long Point Region Conservation Authority | | | | | | |
| 9532301 Hay Creek Dam | 470,000 | 27,483.85 | (442,516.15) | Oct-25 | Open | Design specifications for dam repairs have been submitted to the Ministry of Natural Resources and Forestry for approval. Receipt of the approved finalized design, including updated cost estimates, is anticipated by early August 2025. Commencement of repair work is planned for 2026. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|----------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9532303 Vittoria Dam | 102,000 | | (102,000.00) | Mar-29 | Open | The Conservation Class Environmental Assessment for the Vittoria Dam was completed in August 2024, with the preferred option—Lower Outlet/Reservoir Operating Level and Naturalize New Pond Perimeter—endorsed by both the LPRCA Board of Directors and Norfolk County Council. \$635K in funding from the Canada Water Agency has been secured for implementation between April 2025 and March 2029, based on the preferred option. A contract outlining further details of the funding arrangement is pending, and an RFP for the engineered design and implementation will be issued in Fall 2025. |
| Total Long Point Region Conservation Authority | 572,000 | 27,483.85 | (544,516.15) | | | |
| Haldimand-Norfolk Housing Corporation | | | | | | |
| 9632401 2024 HNHC - Arthur St. Simcoe | 324,000 | 239,826.80 | (84,173.20) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632402 2024 HNHC - Scott Ave. Simcoe | 345,000 | 247,752.50 | (97,247.50) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632403 2024 HNHC - Nichol St., Waterford | 134,000 | 224,304.67 | 90,304.67 | Jun-25 | Closed | Project is recommended to be closed and fund the variance from CHMC R&R Funding , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632404 2024 HNHC - William St., Delhi | 65,000 | 116,095.91 | 51,095.91 | Jun-25 | Closed | Project is recommended to be closed and fund the variance from CMHC R&R Funding , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632405 2024 HNHC - Oak St. Simcoe | 309,000 | 223,041.05 | (85,958.95) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632406 2024 HNHC - Western Ave, Delhi | 281,000 | 339,835.81 | 58,835.81 | Jun-25 | Closed | Project is recommended to be closed and fund the variance from CMHC R&R Funding , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632407 2024 HNHC - William St, Delhi | 238,000 | 106,106.22 | (131,893.78) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632408 2024 HNHC - Tile Replacement, Multiple Locations | 36,000 | | (36,000.00) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632409 2024 HNHC - Oakwood and Ashton, Simcoe | 16,000 | 7,186.53 | (8,813.47) | Jun-25 | Closed | Project is recommended to be closed , with any incomplete Repair & Renewal initiatives to be completing using the 2025 program budget. |
| 9632501 2025 HNHC - Arthur St. Simcoe | 93,000 | 51,737.25 | (41,262.75) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|------------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9632502 2025 HNHC - Scott Ave, Simcoe | 169,000 | 28,804.83 | (140,195.17) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632503 2025 HNHC - Nichol St, Waterford | 101,000 | 13,830.01 | (87,169.99) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632504 2025 HNHC - William St, Delhi | 58,000 | 14,107.25 | (43,892.75) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632505 2025 HNHC - Oak St Simcoe | 82,000 | 27,949.87 | (54,050.13) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632506 2025 HNHC - Regent Ave, Port Dover | 13,000 | 25,056.85 | 12,056.85 | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632507 2025 HNHC - Western Ave, Delhi | 152,000 | 43,051.80 | (108,948.20) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632508 2025 HNHC - William St, Delhi | 126,000 | 62,468.13 | (63,531.87) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632509 2025 HNHC - Tile Replacement - Multiple Locations | 36,000 | | (36,000.00) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| 9632510 2025 HNHC - Oakwood Ave and Ashton Dr, Simcoe | 72,000 | 13,602.70 | (58,397.30) | Jun-26 | Open | This is an annual project for repair and renewal work. The project will remain open until mid-2026. |
| Total Haldimand-Norfolk Housing Corporation | 2,650,000 | 1,784,758.18 | (865,241.82) | | | |
| Total Requisitions from Boards & Agencies | 5,185,000 | 3,447,334.53 | (1,737,665.47) | | | |
| Water & Wastewater Capital Construction | | | | | | |
| Wastewater Capital Construction | | | | | | |
| 5831507 Port Dover WWTP Phase 1 Upgrades | 40,355,000 | 7,532,459.90 | (32,822,540.10) | Dec-27 | Open | As at June 30, 2025, construction is 19% complete. Structural work - including foundations and building elements - is in progress at the UV Disinfection and Headworks buildings. Motor Control Centre deliveries have been delayed due to supply chain issues. |
| 5831711 Simcoe WWTP Phase 1 Upgrades | 58,262,000 | 1,663,976.82 | (56,598,023.18) | Dec-30 | Open | Class EA Schedule B commenced in May 2025. A Public Information Centre (PIC) will be held in Q3 2025, with a report planned for Q4 2025. The assessment will inform and support the design-build project for the Biosolids Management Facility. |
| 5831942 Waterford WWTP Phase 2 | 8,133,000 | 6,994,970.31 | (1,138,029.69) | Oct-25 | Open | The Substantial Completion certificate has been issued. A resolution to the lagoon damage has been achieved, and work is currently underway to complete the repairs. |
| 5832115 Port Dover Wastewater Outfall | 648,000 | 894,302.36 | 246,302.36 | Jun-25 | Closed | Project complete. Recommendation is to close the project. Council previously approved funding the variance from the Wastewater Reserve in Report CS-24-176, presented at the March 11 2025, Council-in-Committee meeting. |
| 5832327 Building and Roof Maintenance Program - Wastewater | 50,000 | | (50,000.00) | Nov-25 | Open | Tender issuance is targeted for October 2025. |
| 5832330 Flow Meters for SPS and WWTP - Wastewater | 359,000 | 287,849.49 | (71,150.51) | Jul-25 | Closed | Project complete. Recommendation is to close the project. |



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|---------------------------------------------------------|-----------------------|-------------------------|---------------------------|----------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5832350 Sewage Lift Pumps - Waterford WWTP | 16,000 | 14,047.64 | (1,952.36) | Feb-25 | Closed | Project complete. Recommendation is to close the project. |
| 5832419 2024 Historian Server Replacements - Wastewater | 91,000 | 15,325.07 | (75,674.93) | Feb-25 | Closed | Project complete. Recommendation is to close the project. |
| 5832422 Simcoe WWTP Phase 2 Upgrades | 2,627,000 | | (2,627,000.00) | Dec-32 | Open | OCWA was retained in June 2025 to conduct a Facility Optimization Study to identify optimization needs and major upgrades required for the liquid train. Study recommendations are expected by Q4 2025. The study will also define the scope of work for Phase 2 upgrades. |
| 5832423 Port Rowan WWTP Roof & Envelope Repairs | 283,000 | | (283,000.00) | Dec-25 | Open | RFT closed at the end of July 2025 with project expected to be complete by end of year. |
| 5832424 Waterford WWTP Roof & Envelope Repairs | 36,000 | | (36,000.00) | Dec-25 | Open | RFT closed at the end of July 2025 with project expected to be complete by end of year. |
| 5832435 Western Ave SPS ATS & Pump Replacements | 37,000 | 10,561.67 | (26,438.33) | Feb-25 | Closed | Project complete. Recommendation is to close the project. |
| 5832440 Lynn St. SPS Electrical Upgrades | 75,000 | | (75,000.00) | Dec-25 | Open | Structural concerns with the ladder intended for component installation are currently awaiting resolution. |
| 5832506 2025 SCADA Replacements - Wastewater | 64,000 | | (64,000.00) | Dec-25 | Open | Annual program for SCADA replacements. The project will remain open through 2025. |
| 5832516 2025 PLC Replacements - Simcoe WWTP | 76,000 | | (76,000.00) | Dec-25 | Open | The component order is expected to be placed by October 2025. |
| 5832518 Return Sludge Pump, Pipe Gallery - Delhi WWTP | 15,000 | 4,581.18 | (10,418.82) | Oct-25 | Open | The work has been completed and is currently awaiting final invoicing. |
| 5832519 Sewage Lift Pump, Western Ave PS - Delhi WWTP | 14,000 | 14,626.47 | 626.47 | Nov-25 | Open | The pump has been received, and installation has been scheduled for Fall 2025. |
| 5832520 Sludge Recirculation Pump 1 - PD WWTP | 9,000 | 4,064.29 | (4,935.71) | Nov-25 | Open | The pump has been received, and OCWA has been in contact with a contractor to schedule installation. |
| 5832521 Sludge Recirculation Pump 2 - PD WWTP | 9,000 | | (9,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832522 Sewage Lift Pump, Nelson PS - PD WWTP | 85,000 | 84,840.62 | (159.38) | Nov-25 | Open | The pump has been ordered, and installation is currently being scheduled. |
| 5832524 Sewage Pump Lift 1, Bridge & Main PS - PD WWTP | 65,000 | 43,714.82 | (21,285.18) | Nov-25 | Open | The pump has been ordered, and installation is currently being scheduled. |
| 5832525 Sewage Pump Lift 2, Bridge & Main PS - PD WWTP | 20,000 | | (20,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832527 Sewage Lift Pumps Set, Front PS - PR WWTP | 41,000 | | (41,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832528 Sewage Lift Pump S1, Second PS - Simcoe WWTP | 16,000 | | (16,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832530 Simcoe WWTP Roof & Envelope Repairs | 564,000 | | (564,000.00) | Jul-25 | Closed | Repair work will be consolidated as part of Project 5832422, budget is no longer required. Recommendation is to close the project. |
| 5832531 Port Dover WWTP Roof & Envelope Repairs | 600,000 | | (600,000.00) | Dec-27 | Open | The scope will be reviewed and updated for potential inclusion in the Phase 1 Upgrades project, pending confirmation that it fits within budget, schedule, and constructability constraints. |
| 5832538 Building Gas Detectors - Simcoe WWTP | 50,000 | | (50,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832539 Overflow Pump Rebuild (2x) - Port Rowan WWTP | 20,000 | 4,978.10 | (15,021.90) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832540 Nelson Street Small Pump Rebuild - WW | 12,000 | 6,268.19 | (5,731.81) | Dec-25 | Open | The pump has been sent to the contractor for rebuilding, and their quotation has been accepted. |



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| Project | TOTAL APPROVED BUDGET | LTD Actual Expenditures | Expenditure Variance (\$) | Estimated Completion Date mmm-yy | Project Status At July 31, 2025 | Status Comments |
|----------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5832541 Decou Rd. SPS Fence and Gravel at Site - WW | 30,000 | | (30,000.00) | Nov-25 | Open | The work has been completed and is currently awaiting invoicing. |
| 5832542 Ryerse Crescent Pump Rebuild - WW | 12,000 | 5,377.39 | (6,622.61) | Nov-25 | Open | The pump has been rebuilt, and reinstallation is currently being scheduled. |
| 5832543 Deer Park Pump Rebuild - WW | 50,000 | | (50,000.00) | Dec-25 | Open | OCWA has issued an RFQ and is currently awaiting responses. |
| 5832544 Return Pump Rebuild - Simcoe WWTP | 40,000 | | (40,000.00) | Dec-25 | Open | The RFQ response was within budget, and rebuilds are currently being scheduled. |
| 5832545 Raw Sewage Pump Rebuild - Simcoe WWTP | 20,000 | | (20,000.00) | Dec-25 | Open | The pump has been sent to contractor for rebuilding. |
| 5832546 Emergency Pump Repair/Replacement - WW | 40,000 | 7,306.12 | (32,693.88) | Dec-25 | Open | Delhi sludge loading pump and the Talbot Rd. pump #1 have needed emergency rebuilds to date. Project to be closed at the next Capital Status Report. |
| 5832547 Chemical Tank (Ferrous Chloride) - PR WWTP | 70,000 | | (70,000.00) | Sep-25 | Open | The tank has been delivered to the site, with installation scheduled for August 2025. |
| 5832548 Lagoon Sludge Clean Out - Waterford WWTP | 170,000 | | (170,000.00) | Dec-25 | Open | The RFT was issued by OCWA in mid-July 2025. It is anticipated that the work will be scheduled for October 2025. |
| Total Wastewater Capital Construction | 113,064,000 | 17,589,250.44 | (95,474,749.56) | | | |
| Water Capital Construction | | | | | | |
| 5432064 Replacement of Automatic Vehicle Locating System | 150,000 | 153,912.00 | 3,912.00 | Feb-25 | Closed | Project complete. Recommendation is to fund the minor variance from the New/Incremental Capital Reserve and close the project. |
| 5831435 Port Rowan WTP and Intake Upgrades | 18,939,000 | 3,010,513.13 | (15,928,486.87) | Jul-27 | Open | Construction commenced in March 2025 and was 7% complete as at June 30, 2025. Concrete foundations and new building construction are expected to be completed in 2025. Recommendation is to reduce budgeted funding from the Water Development Charge Reserve Fund by \$2,343,000, increase budgeted funding from the Water Post DC Reserve Fund by \$1,680,000 & increase budgeted funding from the Water Reserve by \$663,000, and incorporate the Port Rowan WTP Intake and Upgrades I the upcoming Development Charges Background Study update, to be funded in part by development charges. |
| 5831806 Doan's Hollow Water Facility Decommissioning | 86,000 | | (86,000.00) | Dec-26 | Open | Staff are currently working with LPRCA to obtain permits to decommission the dam, as it will be required for any property transfer. |
| 5832045 IUWS Program Engineering | 3,632,000 | 289,056.48 | (3,342,943.52) | Dec-36 | Open | Future engineering work will be ongoing as per Council's direction, to identify an alternate water solution. A study commenced in June 2025 to confirm the suitability of a blended water supply for the Simcoe distribution system. This study will also support future decisions related to the Simcoe water supply system in the context of vertical growth. |



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|-----------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5832046 Port Dover Phase 1 & 2 (Clarifier Replacement & WTP Upgrades) | 21,286,000 | 17,979,593.77 | (3,306,406.23) | Dec-25 | Open | Construction is 91% complete, with testing and commissioning activities ongoing. Substantial Completion is expected in September 2025, with an earlier target missed due to a late delivery of the backwash holding tank, as well as Phase 1 equipment and instrumentation deficiencies. |
| 5832114 Delhi Filter Plant Decommissioning - Water | 647,000 | | (647,000.00) | Dec-26 | Open | Staff are working on obtaining a contractor to decommission the intake line and remove structures within the building, as the intake building itself needs to be maintained. |
| 5832125 Backflow Prevention Study - Water | 50,000 | 23,608.05 | (26,391.95) | Dec-25 | Open | All Facilities have been inspected and report to be sent to Facilities to install backflow devices as needed. Backflow By-Law with legal for review. |
| 5832214 Motor Control Centre Replacement - Simcoe NW Well | 125,000 | | (125,000.00) | Jul-26 | Open | Staff are reassessing needs and exploring local contractors who may be able to perform the installation, as the bids received came in significantly over budget. |
| 5832216 Motor Control Centre Replacement - Cedar St - Water | 79,000 | | (79,000.00) | Jul-26 | Open | Staff are reassessing needs and exploring local contractors who may be able to perform the installation, as the bids received came in significantly over budget. |
| 5832221 Motor Control Centre Replacement - Delhi Well #1 | 63,000 | | (63,000.00) | Jul-26 | Open | Staff are reassessing needs and exploring local contractors who may be able to perform the installation, as the bids received came in significantly over budget. |
| 5832236 IUWS Phase 1 : Simcoe to Townsend Connection | 4,812,000 | 1,745,482.74 | (3,066,517.26) | Dec-28 | Open | Permits and approvals have been obtained. Three design and tender packages have been prepared. Tendering is planned to commence upon the award of grant funding, which may impact subsequent timelines. |
| 5832331 Replacement of Communications at Water Depots | 51,000 | | (51,000.00) | Dec-25 | Open | Staff changes within both Norfolk County and ASI Fluid Management stalled the implementation. Norfolk staff have since reconvened, and ASI is submitting an updated quote and timeline for platform transitioning. |
| 5832334 Water Treatment – Waterford Filters Valve Replacement | 82,000 | 7,668.41 | (74,331.59) | Dec-25 | Open | Valve assessment is complete, and filter #1 in Waterford is slated for valve replacement in the fall of 2025, when water demand is lower. |
| 5832352 Port Dover Elevated Storage Tank Chlorine Booster | 299,000 | 251,170.60 | (47,829.40) | Mar-25 | Closed | Project complete. Recommendation is to close the project. |
| 5832414 IUWS Phase 1 : Nanticoke WTP Upgrade #1 (10MLD) | 6,000,000 | 1,624,202.71 | (4,375,797.29) | Dec-28 | Open | The 60% Design stage was completed in May 2025, with work towards reaching the 90% Design stage ongoing. Geotechnical investigations and Stages 1-3 archaeological assessments have been completed. Timelines are subject to change due to funding availability. |
| 5832415 Water Flow Meter Replacement (4) | 36,000 | 23,636.06 | (12,363.94) | Jul-25 | Closed | All meters have been received and are currently awaiting configuration by the IT department to the new software. Recommendation is to close project. |
| 5832416 Well Generator Replacement (2) | 109,000 | | (109,000.00) | Nov-25 | Open | Tender awarded, and the contractor has started replacements. Work is scheduled to be completed by Fall 2025. |
| 5832420 Integrated Sustainable Master Plan - Delhi | 30,000 | 23,243.27 | (6,756.73) | Jan-25 | Closed | Project complete. Recommendation is to close the project. |



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|---------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|----------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5832426 Delhi Well #2 Generator | 80,000 | | (80,000.00) | Dec-25 | Open | The tender has been awarded, and staff are currently planning the replacement with the contractor. |
| 5832432 Large Meter Replacement - Water | 100,000 | 94,277.24 | (5,722.76) | Oct-25 | Open | Meters have been received, and the contractor is currently working on the installation. |
| 5832433 5 Diesel Generators - Water | 100,000 | | (100,000.00) | Dec-25 | Open | The tender has been awarded, and staff are currently planning the replacement with the contractor. |
| 5832504 2025 Well Rehabilitation Program - Simcoe | 209,000 | 93,215.82 | (115,784.18) | Dec-25 | Open | NW Well #2 remains outstanding for rehabilitation, which is planned for Fall 2025. |
| 5832505 2025 SCADA Replacements - Water | 122,000 | 453.31 | (121,546.69) | Dec-25 | Open | Annual program for SCADA replacements. The project will remain open through 2025. |
| 5832532 Gallery Pump Rehab - W | 40,000 | | (40,000.00) | Dec-25 | Open | The pump order has been delayed until water quality issues are resolved. |
| 5832533 Delhi Wells Interior Repair & Valve Replacement | 50,000 | 9,861.38 | (40,138.62) | Nov-25 | Open | Flooring and painting have been completed. Valves have been ordered for replacement, and cabinet replacements are currently underway. |
| 5832534 Emergency Response Trailer - W | 25,000 | | (25,000.00) | Sep-25 | Open | The trailer has been ordered, and delivery is expected by August 2025. |
| 5832535 Valve Trailer & Hydraulics - W | 40,000 | | (40,000.00) | Dec-25 | Open | Staff are currently working with the Fleet department to create the specifications. |
| 5832536 Service Trench Box - W | 15,000 | | (15,000.00) | Dec-25 | Open | The first quote came back \$10K over budget due to tariffs. Staff are currently considering an alternative solution. |
| 5832537 Access Control Systems at W/WW Facilities | 140,000 | 66,542.36 | (73,457.64) | Dec-25 | Open | Control systems have been received and are currently with the Facilities Department for implementation. |
| 5832552 Large Meter Replacement Program (Phase 2) | 100,000 | | (100,000.00) | Dec-25 | Open | Staff anticipate ordering meters in Q3 2025, once installation of meters from the Phase 1 project is complete. |
| 5832553 Water/Wastewater Billing Implementation | 151,000 | | (151,000.00) | Feb-27 | Open | Procurement of the billing system is anticipated for Q4 2025 and is anticipated to be within budget. |
| 5832610 Water & Wastewater ISMP Study | 750,000 | | (750,000.00) | Dec-26 | Open | The RFP is currently in the draft stage. An outside consultant has been retained to provide assistance. |
| 5832616 Courtland Booster Station Rehabilitation & Inspection | 30,000 | | (30,000.00) | Dec-25 | Open | Consultant work is planned for Q3, pending a successful tender. |
| 5832808 Elevated Storage Tank Repair/Painting - Port Dover | 3,604,000 | | (3,604,000.00) | Dec-27 | Open | This project has been deferred to 2026 due to ongoing work at the Water Treatment Plant. This project will commence following the completion of the upgrades. |
| Total Water Capital Construction | 62,032,000 | 25,396,437.33 | (36,635,562.67) | | | |
| Total Water & Wastewater Capital Construction | 175,096,000 | 42,985,687.77 | (132,110,312.23) | | | |
| Total NORFOLK COUNTY SUMMARY | 357,720,000 | 121,686,148.53 | (236,033,851.47) | | | |